

Laird Township Asset Management Plan

June 9, 2025



Asset Management Plan Revision Log

Date	Description
February 17, 2025	Initial Submission
February 19, 2025	Updated based on Township comments
March 24, 2025	Updated based on Township comments
May 29, 2025	Updated based on approved 2025 Budget
June 9, 2025	Updated based on Township comments

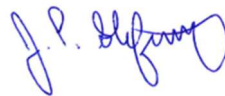
This document is an output of a corporate management system which function continuously. AMP information is updated as work is planned, tendered and completed. Updated AMPs are issued regularly to support budget processes and infrastructure-related decisions

We look forward to helping you build a community that meets your objectives.



Nick Larson, P.Eng.
President

Agile Infrastructure Limited



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President

SVF Advisory Inc.

Approved by Motion 153-25 on June 19, 2025

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1 INTRODUCTION

1.1 Overview

This Asset Management Plan (AMP) builds a structured relationship between infrastructure spending and asset performance. Periodic updates ensure it reflects changing circumstances and actively supports infrastructure decision-making processes.

1.2 Asset Performance Overview

The definition of Asset Performance is “the ability of an asset to fulfill the organization’s objectives or requirements”.

The performance of an asset directly relates to the level of service it provides:

- An asset in the good performance category is one which is meeting the expectations of the community (i.e. providing an appropriate level of service) with none or few performance deficiencies;
- An asset in the fair performance category is one which has some or many performance deficiencies, but is still meeting the expectations of the community (i.e. providing an appropriate level of service); and,
- An asset in the poor performance category is one which is not meeting expectations (i.e. not providing an appropriate level of service) and requires spending to have it meet expectations.

The community’s asset performance expectations balance costs and affordability and are therefore unique to each community based on its infrastructure inventory, financial status and community/corporate priorities.

1.3 Provincial Asset Management Planning Requirements

The Province of Ontario developed Regulation 588/17 under the Infrastructure for Jobs and Prosperity Act (2015). The following points summarize the timelines and requirements of O.Reg. 588/17:

- An AM policy is required to articulate specific principles and commitments that will guide decisions around when, why and how to spend money on the Town’s infrastructure assets. The Policy is required by July 1, 2019. The Township successfully adopted their AM Policy in 2019.
- By July 1, 2022 the AMP will be required to establish the spending that is required to **maintain current** asset performance expectations for water, wastewater, stormwater, roads and bridges.
- By July 1, 2024 the AMP will be required to establish the spending that is required to **maintain** current asset performance expectations for all asset groups.
- By July 1, 2025 the AMP will be required to establish the spending that is required to **achieve desired** asset performance expectations, and the financial strategy to fund the required spending.

1.4 AMP Development Approach

This AMP aligns with Ontario Regulation 588/17 Asset Management Planning for Municipal Infrastructure and the international standard for infrastructure asset management (ISO 55000).

The development of this AMP leverages the Township’s best available asset and financial information, staff input, subject matter expert professional judgement, and AM best practices to complete the following steps:

1. Develop a complete listing of infrastructure assets to be included in the AMP.
2. Assess current performance (level of service) of the assets based on existing information.
3. Prepare an asset lifecycle management strategy (i.e. spending plan) that maintains the current performance of the Township’s infrastructure assets.
4. If current performance is not sufficient, prepare an alternative spending plan that achieves the desired performance of the infrastructure assets.
5. Establish a financial strategy to fund the spending necessary to maintain current or achieve desired asset performance objectives.

1.5 Updating the Asset Management Plan

A periodic update to the AMP ensures it reflects the latest information and responds to evolving asset performance expectations in the community. Ideally, this update occurs annually in conjunction with the Township’s budget processes, or more frequently if required to support funding applications.

1.6 Asset Management Plan Scope

This AMP includes all of the assets owned by the Township.

1.7 Population Growth History

The Township’s population remained relatively constant over the twenty-year period from 1996 to 2016, as shown in Table 1. There is a noteworthy 7% population increase from 2016 to 2021, potentially attributed to the post-COVID migration of people moving to rural communities. The population growth trends will be monitored closely to understand if this level of population increase is maintained.

Table 1: Population History

YEAR	POPULATION*
1996	1,073
2001	1,021
2006	1,078
2011	1,057
2016	1,047
2021	1,121

**Population from Statistics Canada.*

2 OVERVIEW OF ASSET PORTFOLIO

The infrastructure portfolio has an estimated replacement value of approximately \$40 million, as shown in Figure 1.

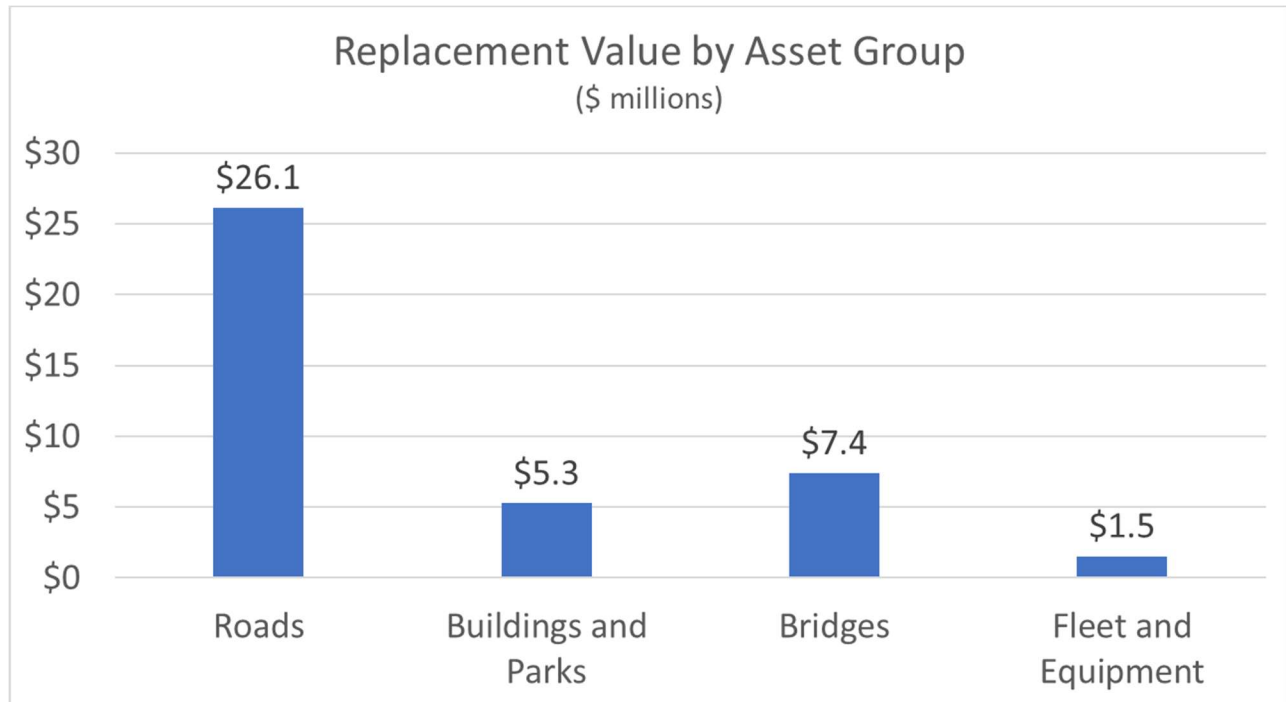


Figure 1: Infrastructure Portfolio

Note: Actual costing values are subject to market forces at the time of infrastructure construction / improvement activity, thus above values are based on historical averages and industry standards.

The following provides a summary of the assets in each group:

- Roads – 75 km of roads (21 km gravel, 54 km paved/surface treated)
- Building and Parks – 31 Township facilities and parks assets, including playgrounds
- Bridges – four bridges and two culverts (one bridge is co-owned with Macdonald, Meredith, and Aberdeen Additional Township)
- Fleet – 15 vehicles or pieces of equipment

3 ASSET PERFORMANCE ASSESSMENT

As described in Section 1, the new landscape of infrastructure asset management that aligns with ISO 55000 defines asset performance as the ability for an asset to fulfill its objectives or requirements. This means that the performance of an asset is proportional to the level of service it provides. Levels of service are also at the core of O.Reg. 588/17, which requires municipalities to understand the cost to achieve higher or lower levels of service.

3.1 Measuring Asset Performance

The Township’s asset inventory contains performance information for all infrastructure assets. This includes information related to both asset condition and asset function. The performance information is collected from a variety of sources, ranging from sophisticated technologies that investigate the assets to visual observations from qualified professionals.

All asset performance data combines with the professional judgment of subject matter experts to establish the current performance of each asset as defined in Table 2 below.

Table 2: Asset Performance Rating Descriptions

Performance Category	Description	State of Asset
Good	Asset performance meets or exceeds its objectives/requirements.	No Deficiencies
Fair	Asset performance is nearing the point where it will not meet its objectives/requirements.	Has Deficiencies
Poor	Asset performance is not meeting its objectives/requirements.	Requires Treatment (Spending)

3.2 Current Asset Performance

Figure 2 and **Table 3** provide the current performance distribution of each asset group. The total replacement cost of the assets in the poor performance category is approximately \$11 million, which represents approximately 28% of the total asset portfolio.

Note that the spending required to restore these assets to the good performance category is not equal to the replacement costs, since some assets only require rehabilitation while others require replacement with a more expensive asset.

The performance category of each asset updates on a continual basis to reflect actual spending on assets, new asset data, and changing asset performance objectives or requirements.

Appendix A provides performance metrics for each asset group. **Appendix C** indicates the performance category and performance rationale for each asset.

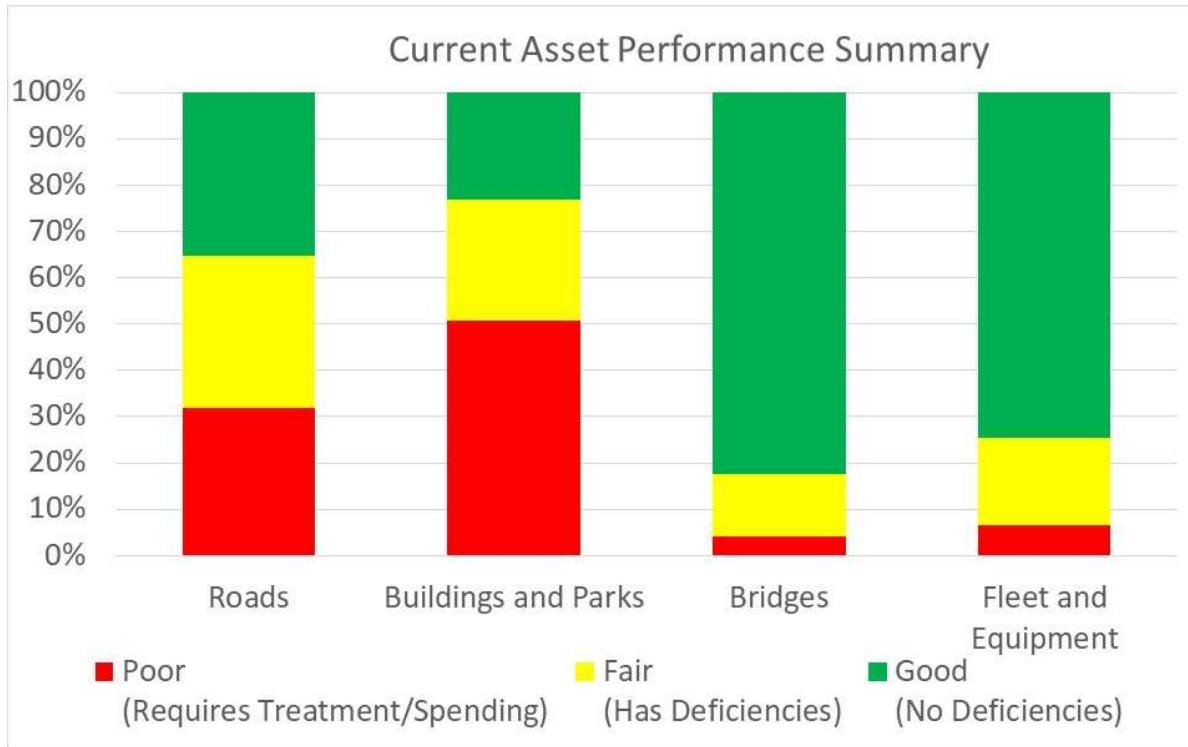


Figure 2: Current Asset Performance Distribution by Asset Group

Table 3: Current Asset Performance by Replacement Value and Asset Group

	Asset Performance Distribution by Replacement Cost			Total
	Good (No Deficiencies)	Fair (Has Deficiencies)	Poor (Requires Treatment/Spending)	
Roads	\$9,232,500	\$8,610,000	\$8,295,000	\$26,137,500
Buildings and Parks	\$1,221,000	\$1,372,000	\$2,671,000	\$5,264,000
Bridges	\$6,100,000	\$1,000,000	\$300,000	\$7,400,000
Fleet and Equipment	\$1,140,511	\$290,000	\$101,000	\$1,531,511
Total	\$17,694,011	\$11,272,000	\$11,367,000	\$40,333,011

4 ASSET LIFECYCLE MANAGEMENT

4.1 Asset Lifecycle Activities Overview

Table 4 provides an overview of typical asset lifecycle activities applied to public infrastructure. The spending forecasts in this section represent a combination of major maintenance, rehabilitation, and replacement treatments. **Appendix C** contains the detailed spending plan.

Table 4: Typical Asset Lifecycle Activities

Lifecycle Activity	Description
Operational	Operational activities, routine preventative maintenance, studies on asset performance
(Major) Maintenance	Repairs and component replacement to maintain asset performance, typically costing between 5-10% of asset replacement value.
Rehabilitation	Project to extend asset service life, typically costing between 15%-40% of asset replacement value.
Replacement	A project resulting in a replacement of an asset with one asset that meets top industry and community expectations.
New Asset	Construction or purchase of new assets that results in net growth of the asset inventory and an enhancement in service levels provided to the community.

4.2 Spending and Performance Forecast Approach

The analysis approach involves connecting real planned projects against specific assets where feasible and iteratively adjusting annual spending levels until the forecasted performance distribution will be relatively stable (i.e. the proportion of the asset network in the poor performance category is consistent).

For example, **Figure 1** shows a scenario where there is not sufficient spending, resulting in the proportion of assets in the poor performance category increasing from 20% in 2025 to 100% in 2045. This indicates that additional spending is required. Analysis updates continue to achieve a suitable performance forecast.

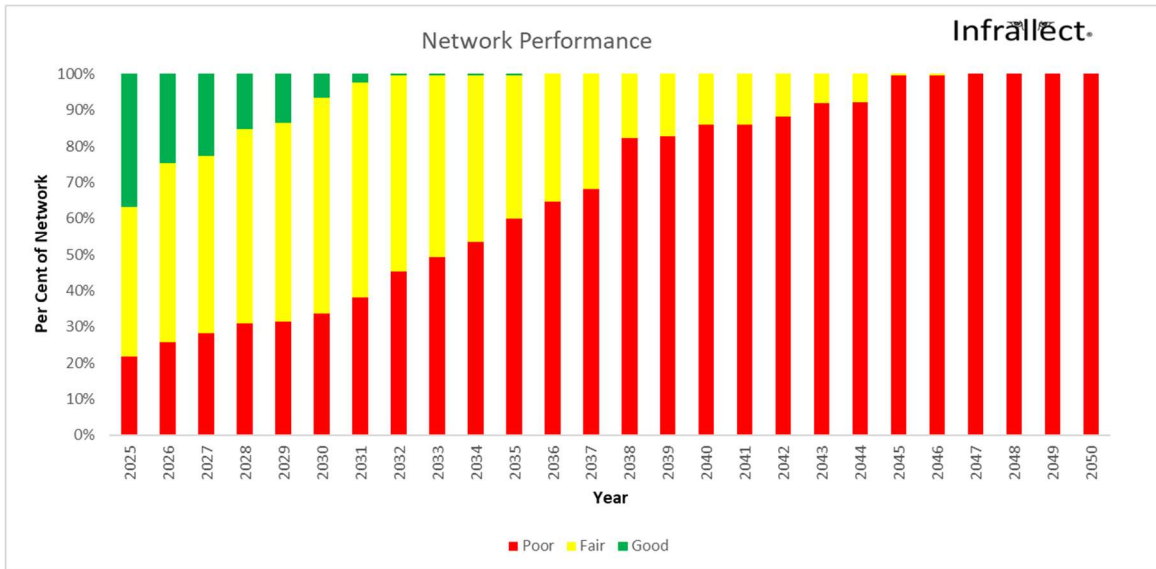


Figure 3: Sample Performance Forecast

4.3 Spending and Performance Forecast Results

As summarized in **Section 3**, the current performance of the Township’s infrastructure systems has approximately 28% of assets in the poor performance category. The desired infrastructure performance objective in the Township is to reduce this to approximately 10% of assets in the poor performance category by 2034 (refer to **Appendix A**).

Figure 4 to **Figure 7** provide the desired performance forecasts for each of the asset group and the spending required to achieve the desired performance.

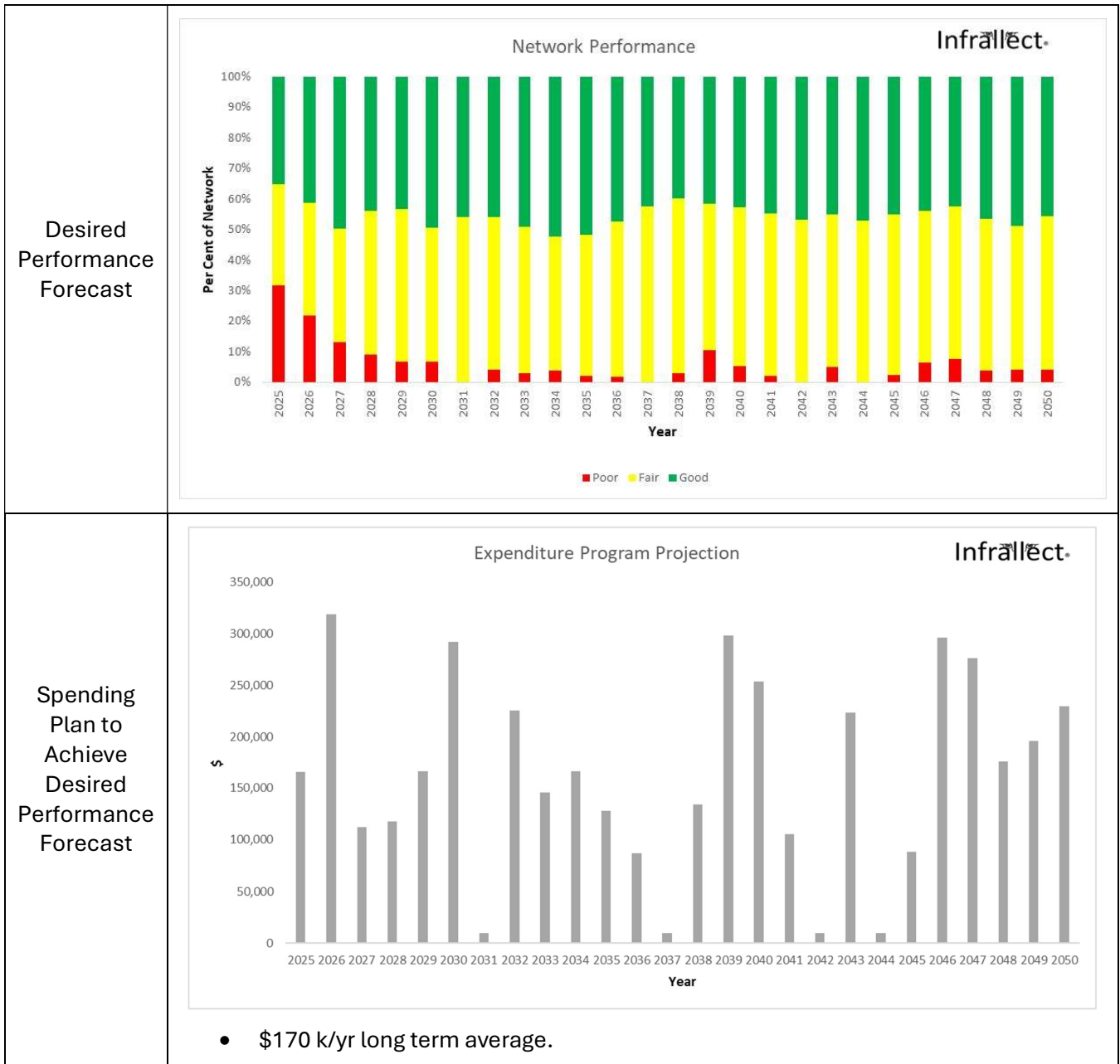


Figure 4: Roads Performance Forecast

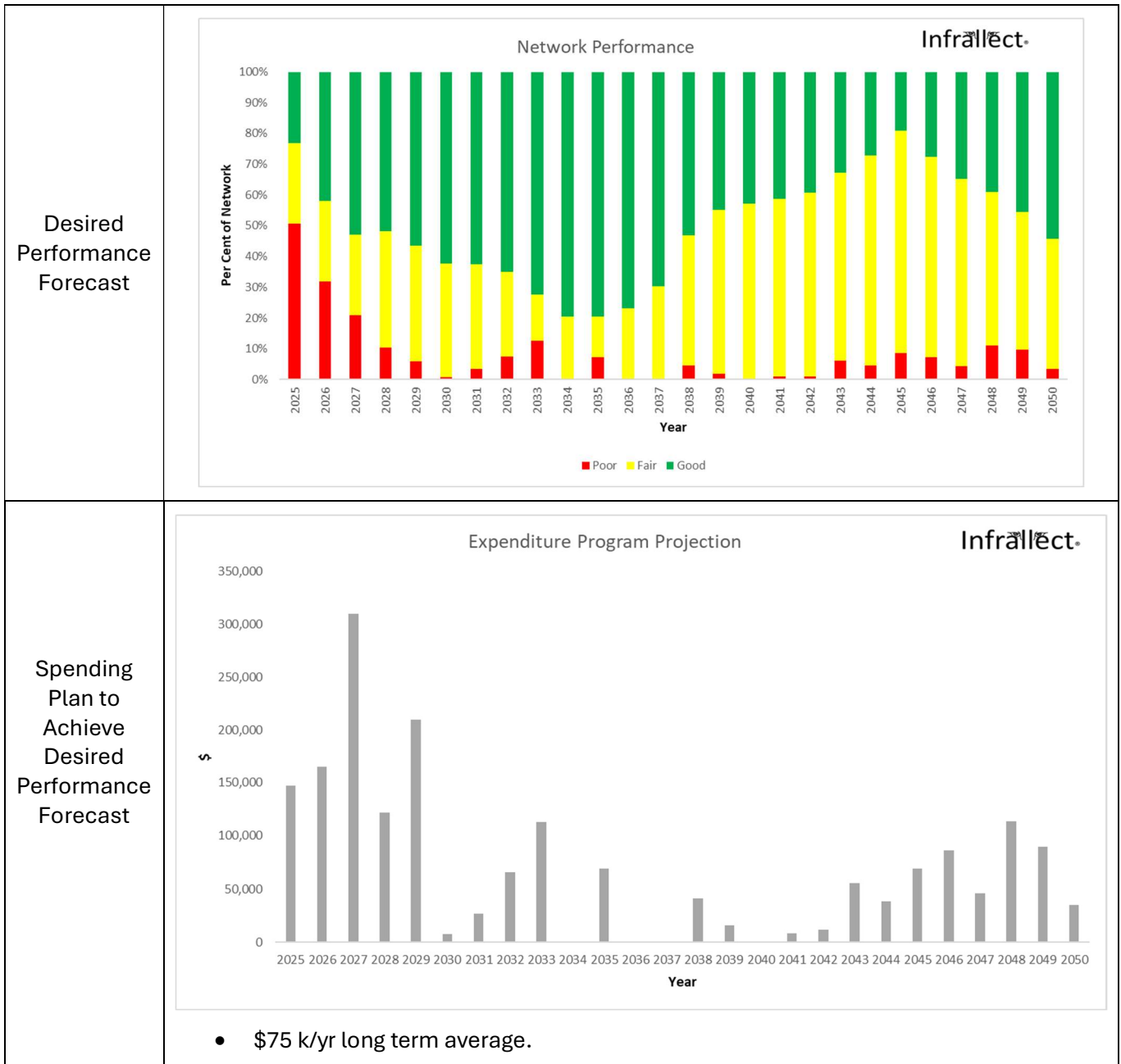


Figure 5: Buildings and Parks Performance Forecast

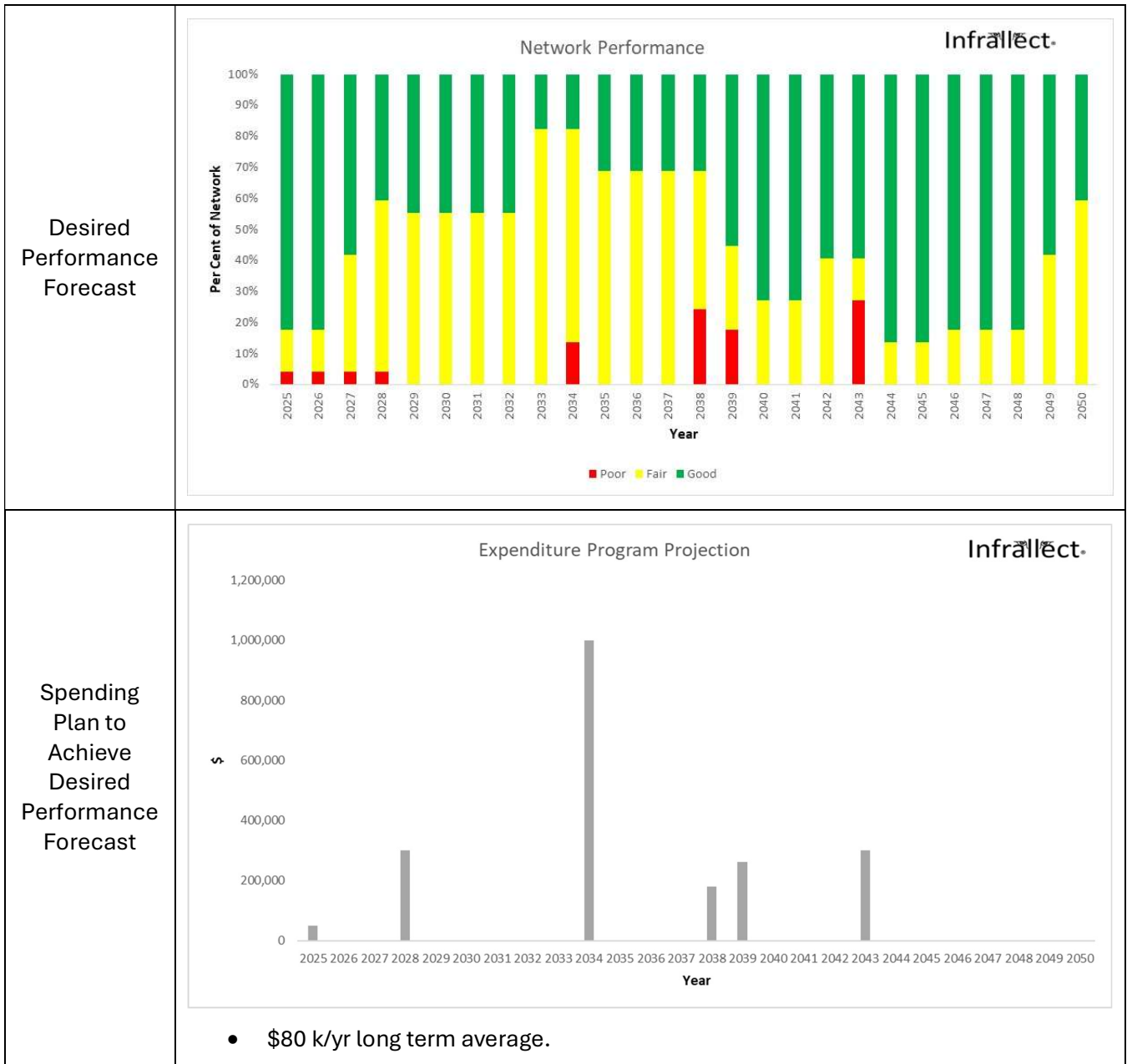


Figure 6: Bridges Performance Forecast

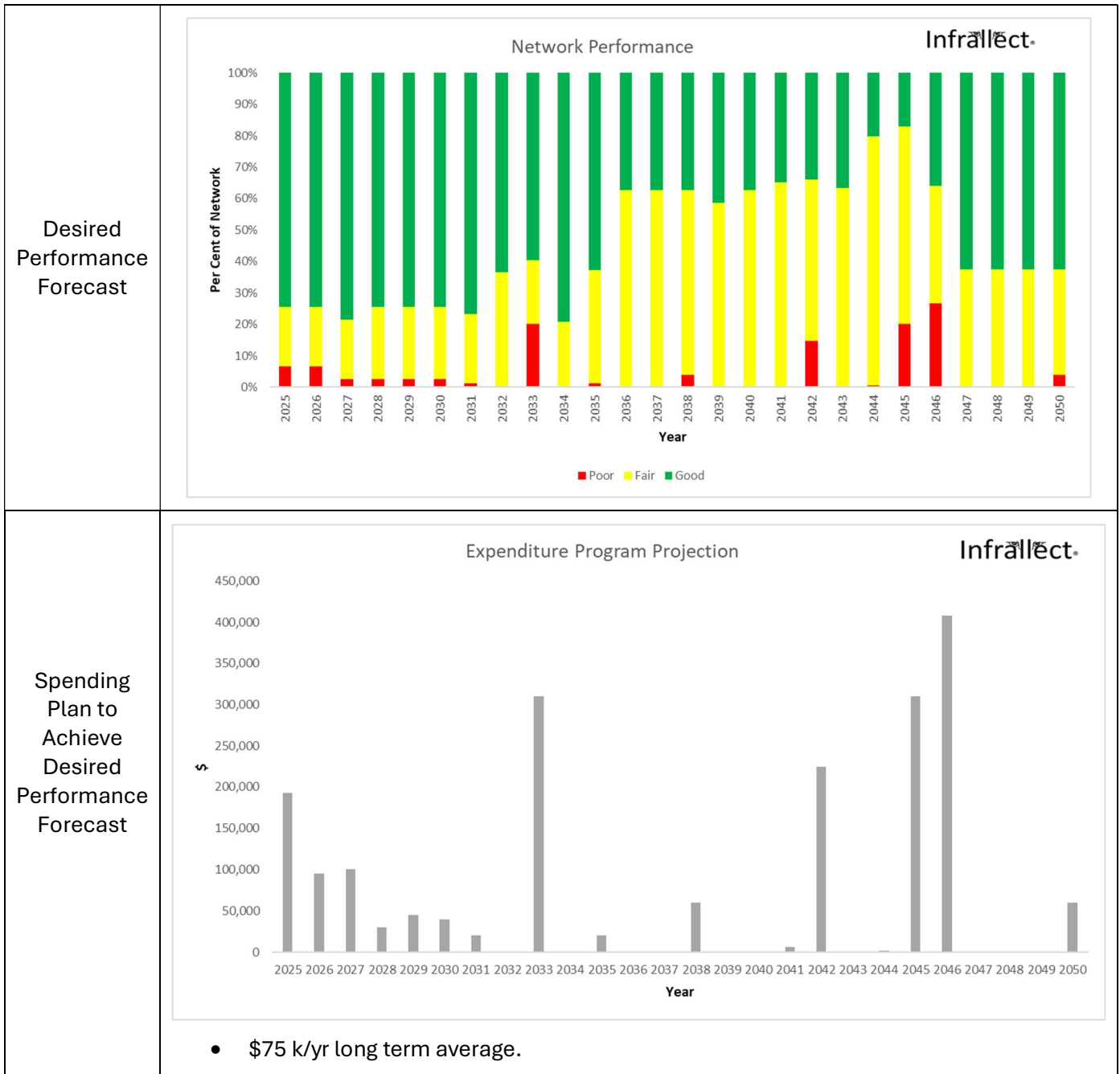


Figure 7: Fleet and Equipment Performance Forecast

Figure 8 shows the combined spending plan. An average of \$390,000 (in 2025 \$) per year over the long term is required to achieve the Township’s desired infrastructure performance expectations. The current performance and performance forecasts are updated on a continual basis to reflect new information or changing organizational performance objectives or requirements.

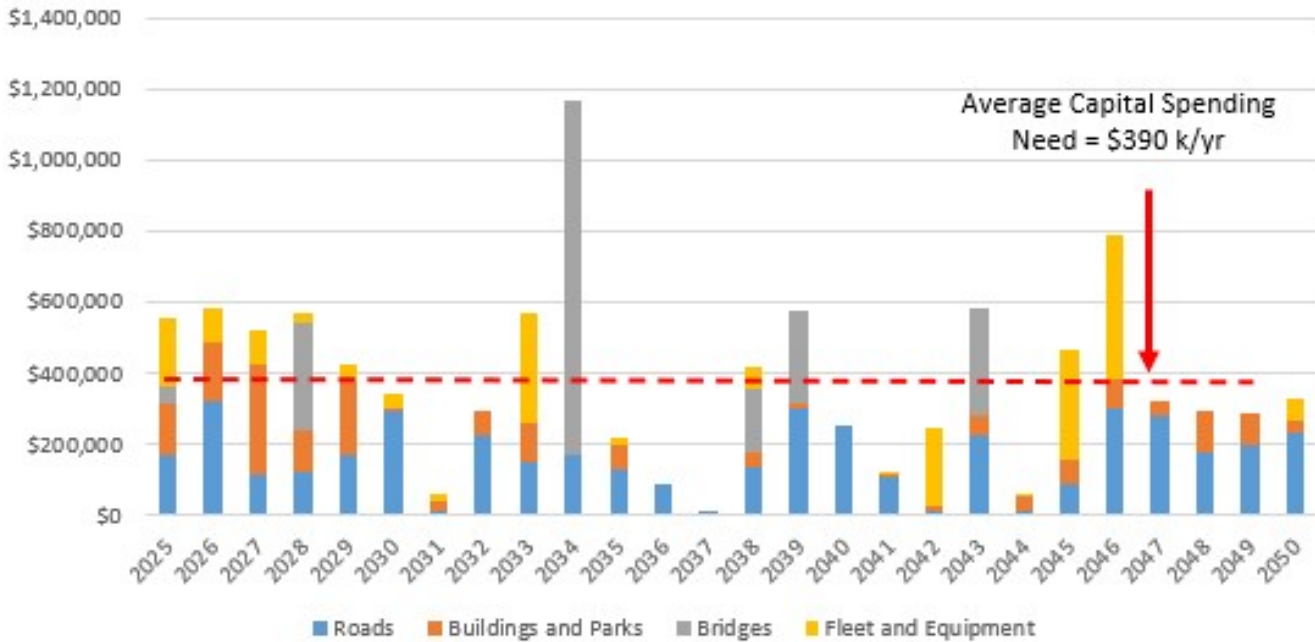


Figure 8: Combined Expenditure Forecast to Achieve Desired Infrastructure Performance

4.4 Risk Management

The approach to managing risk in this AMP is to consider the overall criticality of each asset related to the role it plays in providing services to the community (by understanding the required performance of each asset based on its location, function, size, etc.). This understanding is used to establish when an asset is not meeting its objectives or requirements based on the available technical performance indicators and subject matter expert judgement. For example, assets that are more critical have higher performance expectations, while less critical assets have lower performance expectations.

The risk management culminates into the performance score of each asset in **Appendix C** and the prioritization of the 5-year spending plans in **Appendix B**.

4.5 Managing Climate Change

The expected impacts of climate change have been considered and included throughout the analysis in this AMP. This includes consideration of climate change when establishing the current performance of an asset, forecasting the performance deterioration rate of an asset, or establishing the lifecycle activities completed on an asset.

The most prominent climate impacts on the Township's tax-supported infrastructure are severe wet weather events and forest fire risk, detailed below:

- *Climate Impact 1 - Severe Wet Weather Events*

There are some localized areas of the Township where roads could flood during severe wet weather or spring flood events. The Canadian Climate Atlas indicates that the number of heavy precipitation days with >20mm is expected to increase from a historical average of 5 per year to a future average of 6 per year.¹

The Township should continue to monitor areas of localized flooding during severe wet weather or spring flood events.

The Township should ask developers to consider climate change in their designs for stormwater management, which may result in larger areas for stormwater ponds or other infrastructure design changes.

- *Climate Factor 2 – Forest Fires*

The magnitude of risk increase for forest fires expected from the changing climate is uncertain. The Canadian Climate Atlas indicates that many hot weather indicators such as number of heat waves and number of days >30 degrees Celsius are expected to increase in the future, however the number of dry days is expected to remain constant.

The Township's forest fire risk management plan should understand the relationship between forest fire risk and relevant climate factors such as heat waves or dry days to understand the expected impacts of climate change on forest fire risk.

¹ https://climateatlas.ca/map/canada/precip20_2030_45#lat=46.18&lng=-83.7&z=9&grid=425

5 FINANCING STRATEGY

There are several options that municipalities use to finance their expenditures:

- Provincial/Federal Government specific conditional grants – one-off grants to rehabilitate existing or build new infrastructure. This is challenging for financial planning processes due to the ad-hoc nature of these programs.
- Provincial Government unconditional grants – annual grants provided by the Ontario government using a funding formula approach. This reliable funding stream allows for confident financial planning but can have certain rules around what the money can be spent on or when it must be spent by.
- Internal Financing – internal transfers from reserves to fund projects. This can have more flexibility than external debt since the Township can set their own repayment terms.
- Debt – borrow money to fund large infrastructure improvement projects. This is challenging due to the limited options available, but does allow the Township to build more infrastructure in a shorter time period.
- User Fee Increases – increase costs paid by users of Township services, amenities, or facilities.
- Tax Levy – fund the spending increases through the Tax Levy.

The Township uses all of these options to finance the capital program except for debt.

The objective of the Township’s financing strategy for these projects should be to maximize new assessment growth at the lowest real cost impact to tax payers (i.e. maximize net revenue growth, minimize tax levy or user fee increases). This would prioritize the following options:

1. Provincial/Federal Government Grants
2. Internal Financing using Reserves
3. Tax Levy/User Fee Increases

Future budgets will present the optimal balance of the available financing options to fund the Township’s desired infrastructure program.

5.1 Long Term Financial Analysis

The financial strategy is informed by a long term (25-year) financial analysis. The financial analysis is based on the following assumptions:

- The financial analysis is based on the current Township accounts and approved 2025 budget.
- 2% annual inflation applied to 2025 operating line items and capital expenditure estimates.
- Real revenue growth resulting from population (and dwelling) increases are based on the latest Provincial average forecasts for northern Ontario of a 15.2% population growth from 2023 to 2051 (i.e. annual average growth of ~0.54%).² This equates to 3 new homes per year being built and

² <https://www.ontario.ca/page/ontario-population-projections>

occupied, and results in the average property tax increase being less than the total levy increase (due to more homeowners splitting the necessary levy increase).

- Recurring government grant funding is assumed to continue throughout the 25-year forecast; however no escalation has been assumed to the 2025 funding levels.

Results with 2% Tax Increase (Figure 9)

- Funding all of the expenditures to achieve the desired asset performance expectations with an annual 2% tax levy increase over the long term (i.e. matching the 2% annual expenditure inflation estimate) results in a relatively stable reserve balance over the next 5 years.
- The reserve balance shows a gradually increase in the 10-year horizon.
- The long-term positive reserve balance is an indication that the Township may be in a position to either increase performance expectations and build more projects (i.e. spend more than the average annual \$390,000 forecasted in Section 4), or reduce tax increases.
- The real average tax increase is 1.4% per household due to the growth rate estimate of 3 homes per year (which is approximately 0.6% annual growth).

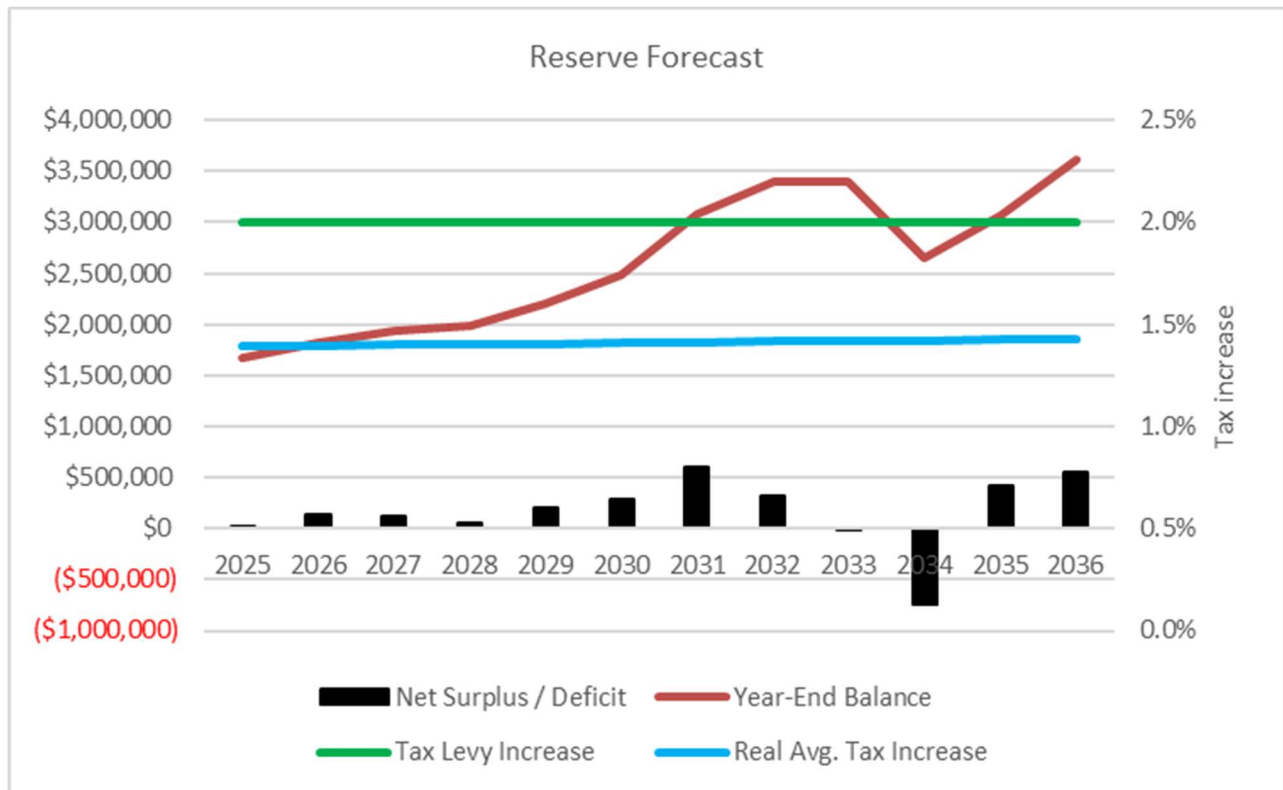


Figure 9: Reserve Forecast – 2% Annual Tax Increase

5.2 Discussion

The financial analysis demonstrates that with modest 2% annual tax increases the Township should be able to fund the capital expenditures identified in **Appendix B** over the next 5 years, and the forecasted long term average spending of \$390,000 per year to meet achieve desired infrastructure performance expectations.

The financial forecast shows a growing reserve balance over the long term. This indicates that the Township should be able to either increase desired performance objectives and fund more projects, or lower tax increases. Some critical assumptions that support this forecast are the population growth of the community and the continuation of Provincial/Federal government non-discretionary annual funding.

These trends will be reviewed on a continual basis as this AMP is updated.

6 DISCUSSION AND NEXT STEPS

This AMP represents the tactical output of a corporate management system. The corporate management system is the series of interconnected processes that work together to realize value from assets. This AMP uses the best available asset and financial information. The AMP is a living document that requires periodic (annual) updates to reflect new information and changing community priorities.

Moving forward, Provincial Regulation requires the Township to provide an annual update on the progress of the AMP. The practical steps to complete these activities are as follows:

1. Each year, update the asset inventory with the best available asset data. This adds/removes assets or updates asset information as appropriate.
2. Each year, update current asset performance ratings based on the best available information.
3. Each year, update the spending analysis to record completed spending, and to connect planned spending to assets or asset networks.
4. Each year, update the 5-year plans, 25-year spending forecasts, and long-term financial analysis.

Over time, the Township will be able to see connections between the changing asset performance and spending levels. This will increase the value of the Township's AMPs each year by becoming a more useful process to support infrastructure decision making.

APPENDIX A – PERFORMANCE METRICS

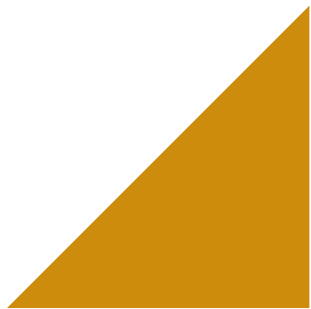
Infrastructure and Economic Performance Measures

Indicator	2016	2021	2025	2034
Percent of Assets in Poor Performance			28% (current)	10% (forecast)
Population ¹	1,047	1,121	tbd	tbd
Total Private Dwellings ¹	527	560	tbd	tbd
Home Starts				
Building Permit Applications Submitted				
Median Household Income ¹	\$87,680	\$103,000	tbd	tbd
Median Total Income ¹	\$40,640	\$50,000	tbd	tbd
Average Home Price ²	\$161,600	\$230,600	\$293,000	tbd

O. Reg. 588/17 Mandatory Metrics

Asset Group	Metric	Result	Comment
Roads	Road network in the municipality and its level of connectivity	Roads of various classifications exist through the Township and connect our community.	
Roads	Description of the different levels of road class pavement condition	Township has Hot Mixed Paved, Surface Treated and Gravel roads. Surface condition ranges from like-new to fully distressed.	
Roads	# of lane-kilometres of arterial roads as a proportion of square kilometres of land area of the municipality.	0	All roads considered local
Roads	# of lane-kilometres of collector roads and local roads as a proportion of square kilometres of land area of the municipality.	0	All roads considered local
Roads	# of lane-kilometres of local roads as a proportion of square kilometres of land area of the municipality	0.74	75km roads vs Area of 102 km ²
Roads	Average pavement condition index for paved roads	0.65	
Roads	Average surface condition (e.g. excellent, good, fair or poor) for unpaved roads	0.65	
Stormwater Management	User groups or areas that are protected from flooding, including the extent of the protection provided by the municipal stormwater management system	Some urban areas protected from flooding through urban ditch system or underground storm collection, some with defined outlets. Most rural areas protected from flooding through provision of municipal drains or rural ditch systems, some with defined outlets.	
Stormwater Management	Percentage of properties in municipality resilient to a 100-year storm	100%	Resilience is defined as the ability to recover to pre-event performance after an event/shock/storm occurs.
Stormwater Management	Percentage of the municipal stormwater management system resilient to a 5-year storm	100%	Resilience is defined as the ability to recover to pre-event performance after an event/shock/storm occurs.
Roads	Average Age	35 Years	
Buildings and Parks	Average Age	39 Years	
Bridges	Average Age	17 Years	
Fleet and Equipment	Average Age	15 Years	

APPENDIX B – 5-YEAR PLANS



Township of Laird - Consolidated 5-Year Infrastructure Investment Plans

Note: All Costs should be considered Class 5 Estimates (-50% to +100%) unless specifically noted.
 Update: Based on Approved 2025 Budget and Latest 5-Year Plans.

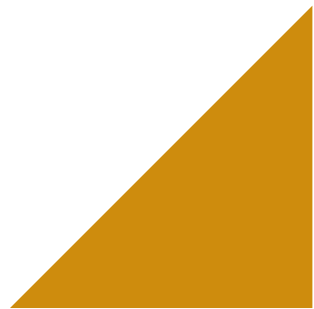
Total	\$2,728,777	\$584,177	\$606,600	\$530,000	\$579,000	\$429,000	\$1,000,000
Subtotal - Capital	\$2,645,477	\$553,877	\$578,600	\$522,000	\$570,000	\$421,000	\$1,000,000
Subtotal - Operating	\$83,300	\$30,300	\$28,000	\$8,000	\$9,000	\$8,000	\$0

Project #	Asset Group	Facility/Location	Project	Asset ID(s)	Priority	Funding Source	5-Year Total	2025	2026	2027	2028	2029	6-10 Year	Comment
1	Buildings and Parks	Township Office	New Photocopier and Computers	B011	High	Capital	\$10,000	\$10,000						
2	Buildings and Parks	Township Office	Windows repairs	B008	Medium	Operating	\$3,000		\$3,000					
3	Buildings and Parks	Township Office	Paint	B009	Medium	Operating	\$3,000		\$3,000					
4	Buildings and Parks	Township Office	Pavement at Bottom of Ramp	B012	Medium	Operating	\$3,000		\$3,000					
5	Buildings and Parks	Township Office	Carpets	B009	Medium	Capital	\$15,000			\$15,000				
6	Buildings and Parks	Township Office	Accessible Front Counter	B009	Medium	Capital	\$20,000				\$20,000			
7	Buildings and Parks	Township Office	Accessible Bathroom	B009	Medium	Capital	\$15,000					\$15,000		
8	Buildings and Parks	Pumpkin Point Park	Inspection and Tree removal	B052	Medium	Operating	\$8,000		\$2,000	\$2,000	\$2,000			
9	Buildings and Parks	Pumpkin Point Park	Playground Equipment Inspection	B051	Medium	Operating	\$4,000		\$1,000	\$1,000	\$1,000			
10	Buildings and Parks	Pumpkin Point Park	Brushing around Beach and Changeroom	B052	Medium	Operating	\$2,000		\$2,000					
11	Buildings and Parks	Pumpkin Point Park	New Dock at Boat launch	B052	Medium	Capital	\$10,000		\$10,000					
12	Buildings and Parks	Pumpkin Point Park	Bear-proof Garbage Can	B052	High	Operating	\$2,000	\$2,000						
13	Buildings and Parks	Pumpkin Point Park	Paint Changeroom	B052	Medium	Operating	\$2,000		\$2,000					
14	Buildings and Parks	Pumpkin Point Park	New Swings Installed	B053	Medium	Capital	\$10,000		\$10,000					
15	Buildings and Parks	Pumpkin Point Park	Soccer Nets	B053	Medium	Operating	\$2,000		\$2,000					
16	Buildings and Parks	Pumpkin Point Park	Tetherball	B053	Medium	Operating	\$2,000		\$2,000					
17	Buildings and Parks	Pumpkin Point Park	Update Playground Equipment to be Accessible	B051	Medium	Capital	\$40,000			\$40,000				
18	Buildings and Parks	Garage	New sink	B026	High	Operating	\$2,000	\$2,000						
19	Buildings and Parks	Garage	Spray foam around top of walls	B025	High	Capital	\$5,000	\$5,000						
20	Buildings and Parks	Garage	replace bottom floor panel in middle bay	B025	High	Capital	\$5,000	\$5,000						
21	Buildings and Parks	Garage	auto opener with remote on backhoe bay	B025	High	Capital	\$2,500	\$2,500						
22	Buildings and Parks	Garage	exhaust fan	B025	High	Capital	\$500	\$500						
23	Buildings and Parks	Garage	door weather stripping	B025	High	Operating	\$5,000	\$5,000						
24	Buildings and Parks	Garage	generator hookup	B025	High	Capital	\$5,000	\$5,000						
25	Buildings and Parks	Garage	remove wing walls at doorway of sand shed	B021	High	Operating	\$2,000	\$2,000						
26	Buildings and Parks	Garage	upgrade heating	B025	Medium	Capital	\$20,000			\$20,000				
27	Buildings and Parks	Garage	replace windows	B023	Medium	Capital	\$20,000			\$20,000				
28	Buildings and Parks	Garage	heat trace on eavestrough	B025	Medium	Capital	\$5,000	\$5,000						
29	Buildings and Parks	Garage	50 ft of asphalt along front of shop	B027	Medium	Capital	\$20,000			\$20,000				
30	Buildings and Parks	Garage	new 25 foot lean-to off south side of sand shed	B021	Medium	Capital	\$50,000			\$50,000				
31	Buildings and Parks	Garage	new outside yard light	B027	Medium	Operating	\$2,000			\$2,000				
32	Buildings and Parks	Garage	soffit and fascia sand shed	B021	Medium	Operating	\$3,000			\$3,000				
33	Buildings and Parks	Garage	insulation around top of walls in old shop	B028	Medium	Operating	\$4,000				\$4,000			
34	Buildings and Parks	Garage	lighting in old shop	B028	Medium	Capital	\$5,000				\$5,000			
35	Buildings and Parks	Garage	heat in old shop	B028	Medium	Capital	\$5,000					\$5,000		
36	Buildings and Parks	Garage	new doors in old shop	B028	Medium	Capital	\$20,000					\$20,000		
37	Buildings and Parks	Garage	new outbuilding yard light	B028	Medium	Operating	\$2,000					\$2,000		
38	Buildings and Parks	Bar River Hall	New washroom	B015	Medium	Capital	\$10,000		\$10,000					
39	Buildings and Parks	Bar River Hall	Upgrade fire/CO system	B015	Medium	Operating	\$5,000		\$5,000					
40	Buildings and Parks	Bar River Hall	Old washroom renovation	B015	Medium	Capital	\$20,000		\$20,000					
41	Buildings and Parks	Bar River Hall	Exterior paving	B018	Medium	Capital	\$20,000			\$20,000				
42	Buildings and Parks	Bar River Hall	river erosion protection & walkway improvements	B018	Medium	Capital	\$5,000			\$5,000				
43	Buildings and Parks	Bar River Hall	Stage flooring, lighting and sound refurbishment	B017	Medium	Capital	\$20,000				\$20,000			
44	Buildings and Parks	Bar River Hall	New stoves and refrigerators	B017	Medium	Capital	\$20,000					\$20,000		
45	Buildings and Parks	Cemetery	Cemetery Survey	B050	High	Capital	\$2,000	\$2,000						
46	Buildings and Parks	Cemetery	top soil maintenance & stone realignment Phase 3	B050	High	Capital	\$8,000	\$8,000						
47	Buildings and Parks	Cemetery	top soil maintenance & stone realignment Phase 4	B050	Medium	Capital	\$15,000		\$15,000					
48	Buildings and Parks	Cemetery	top soil maintenance & stone realignment Phase 5	B050	Medium	Capital	\$15,000			\$15,000				
49	Buildings and Parks	Finns Bay Wharf	Second Outhouse	B048	High	Capital	\$1,000	\$1,000						
50	Buildings and Parks	Finns Bay Wharf	Install life ring and brushing upper level	B048	High	Operating	\$1,300	\$1,300						
51	Buildings and Parks	Finns Bay Wharf	four tandem loads of gravel	B048	High	Capital	\$3,000	\$3,000						
53	Buildings and Parks	Finns Bay Wharf	bi-annual meet & greet	B048	Medium	Operating	\$2,000		\$2,000					
54	Buildings and Parks	Finns Bay Wharf	bicycle racks	B048	Medium	Operating	\$1,000		\$1,000					
55	Buildings and Parks	Finns Bay Wharf	16x16 ft deck with benches on 3 sides	B048	Medium	Capital	\$20,000			\$20,000				
56	Buildings and Parks	Finns Bay Wharf	bi-annual meet & greet	B048	Medium	Operating	\$2,000				\$2,000			
57	Buildings and Parks	Finns Bay Wharf	Concrete pad and 24ft x 36ft gazebo	B048	Medium	Capital	\$50,000				\$50,000			
58	Buildings and Parks	Finns Bay Wharf	New building with Accessible/Family washroom and Change Room facility	B048	Medium	Capital	\$100,000					\$100,000		
59	Buildings and Parks	G.W. Evoy Rink	Install Purchased playground equipment	B018	High	Capital	\$15,000	\$15,000						
60	Buildings and Parks	G.W. Evoy Rink	riderside clearing, draining improvements, riverside walkway	B018	Medium	Capital	\$5,000			\$5,000				
61	Buildings and Parks	G.W. Evoy Rink	sound system, seating and kitchen upgrades	B019	Medium	Capital	\$15,000				\$15,000			
62	Buildings and Parks	G.W. Evoy Rink	trophy case and heritage corner	B019	Medium	Operating	\$3,000					\$3,000		
63	Buildings and Parks	Museum	Museum Construction	B054	High	Capital	\$15,000	\$15,000						
64	Buildings and Parks	Museum	sidewalk to the road and gazebo	B054	Medium	Capital	\$5,000		\$5,000					
65	Buildings and Parks	Museum	building additions	B054	Medium	Capital	\$20,000		\$20,000					
66	Buildings and Parks	Museum	building entrance	B054	Medium	Capital	\$20,000		\$20,000					
67	Buildings and Parks	Museum	foundation for Knox church	B049	Medium	Capital	\$10,000		\$10,000					
68	Buildings and Parks	Museum	move Knox church to fairgrounds	B049	Medium	Capital	\$50,000			\$50,000				
69	Buildings and Parks	Museum	plant trees	B054	Medium	Capital	\$2,000				\$2,000			
70	Buildings and Parks	Fairgrounds	announcer booth and gazebo electrical	B044	High	Operating	\$3,000	\$3,000						
71	Buildings and Parks	Fairgrounds	arena drainage	B046	High	Operating	\$10,000	\$10,000						
72	Buildings and Parks	Fairgrounds	gazebo kitchen sinks	B046	High	Operating	\$3,000	\$3,000						
73	Buildings and Parks	Fairgrounds	painting new arena boards and post, concession booths and barns	B046	Medium	Capital	\$10,000		\$10,000					
			Operating Fairgrounds Maintenance - Well Flushing, Operating Fairgrounds Maintenance - Misc. & water repair, Operating Fairgrounds Maintenance - Gazebo Wall - 4 Panels, Operating Fairgrounds Maintenance - Washroom Outdoor, Capital Fairgrounds Gazebo Exterior Doors (CCBF) Capital Fairgrounds, - Water System				\$40,311	\$40,311						
74	Buildings and Parks	Fairgrounds	upgrades (CCBF)	B047	High	Capital	\$15,000	\$5,000	\$5,000	\$5,000				
75	Buildings and Parks	Fairgrounds	Horse stall and barn repairs	B037	High	Capital	\$30,000							
76	Buildings and Parks	Fairgrounds	Accessible interior washroom in Gazebo	B030	High	Capital	\$30,000	\$30,000						
77	Buildings and Parks	Laird Hall	Refurbish acoustic tiles	B003	Medium	Capital	\$5,000		\$5,000					

78	Buildings and Parks	Laird Hall	paint throughout	B003	Medium	capital	\$10,000		\$10,000									
79	Buildings and Parks	Laird Hall	outside vent replacement	B003	Medium	Capital	\$5,000		\$5,000									
80	Buildings and Parks	Laird Hall	replace shingles with new (maybe metal) roof	B002	Medium	Capital	\$50,000					\$50,000						
81	Buildings and Parks	Laird Hall	replace island and new counter tops	B003	Medium	capital	\$10,000		\$10,000									
82	Buildings and Parks	Laird Hall	floor refurbish and replace sections	B003	Medium	Capital	\$20,000			\$20,000								
							\$10,000					\$10,000						
83	Buildings and Parks	Laird Hall	upgrade washroom sinks and counter tops	B003	Medium	capital												
84	Fleet and Equipment	G. W. Evoy Rink	Zamboni overhaul	F15	Medium	Capital	\$5,000		\$5,000									
85	Fleet and Equipment	Road Equipment	3 point hitch mower arm	F14	Medium	Capital	\$90,000		\$90,000									
86	Fleet and Equipment	Road Equipment	grader light upgrade	F04	High	Operating	\$2,000	\$2,000										
87	Fleet and Equipment	Road Equipment	Conveyor bucket	F14	High	Capital	\$8,062	\$8,062										
88	Fleet and Equipment	Road Equipment	New Wheeled Excavator	F14	High	Capital	\$182,449	\$182,449										
89	Fleet and Equipment	Road Equipment	new or used 100 HP tractor with loader	F14	Medium	Capital	\$80,000		\$80,000									
90	Fleet and Equipment	Road Equipment	new or used reversible front plow for truck	F14	Medium	Capital	\$20,000		\$20,000									
91	Fleet and Equipment	Road Equipment	New or used 30 ton float to move equipment	F14	Medium	Capital	\$30,000					\$30,000						
92	Fleet and Equipment	Road Equipment	new or used dura patcher patching system	F14	Medium	Capital	\$45,000							\$45,000				
93	Roads	Lake George Road East	1650 m of Double Surface Treatment	R054	Medium	Capital	\$99,000		\$99,000								Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.	
94	Roads	Bar River Road (Tracks to Cemetery)	3,600 m of Single ST - Split 50/50 with Township of Macdonald Meredith and Aberdeen Additional	R008, R048	High	Capital	\$52,618	\$52,618										Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
95	Roads	Calabogie Rd West (lakeview to Lakeshore)	1,000 m of Single ST	R023	High	Capital	\$29,232	\$29,232										Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
96	Roads	Neebish Rd. West (highway to MacDonald Drive)	1,600 m of Single ST	R037, R038	High	Capital	\$46,771	\$46,771										Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
97	Roads	Lapish Road (Tracks to Lake George Road)	1,400 m of SST	R050, R051	Medium	Capital	\$42,000		\$42,000									Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
98	Roads	Gravel Resurface	25 loads per year, to Yard	Various	Medium	Capital	\$40,000		\$10,000	\$10,000	\$10,000	\$10,000						
99	Roads	Lake George Road East	Gravel Prep for Surface Treatment lake George Road East (40 loads)	R054	High	Capital	\$29,200	\$14,600	\$14,600									
100	Roads	Lake George Road East	Patching Prep for Surface Treatment	R054	High	Capital	\$22,000	\$22,000										
101	Roads	Neebish Road East (highway to Government)	1,600 m of SST	R066, R067	Medium	Capital	\$48,000		\$48,000									Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
102	Roads	Government Road (Townline to Reids Road)	3,500 of Sst	R063, R065, R068	Medium	Capital	\$105,000		\$105,000									Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
103	Roads	Government Road (Pumpkin point road to riley Road)	1,800 of Sst	R058, R059	Medium	Capital	\$54,000		\$54,000									Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
104	Roads	Pumpkin point Rd East (Government to Highway)	1,600 of Sst	R060	Medium	Capital	\$48,000		\$48,000									Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
105	Roads	Neebish Road West (MacDonald to Finns Bay)	1,600 m of SST	R039	Medium	Capital	\$48,000			\$48,000								Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
106	Roads	Riverside Drive	1,000 m of DST	R002	Medium	Capital	\$60,000					\$60,000						Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
107	Roads	Cemetery Road	1,000 m of DST	R009	Medium	Capital	\$60,000						\$60,000					Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
108	Roads	Pumpkin Point Road West	3,200 m of SST	R025, R026	Medium	Capital	\$96,000						\$96,000					Cost = \$3.69/m2 SST, \$7.40 DST per contract. Using \$30/m & \$60/m for SST/DST assuming 8 m width.
109	Bridges	Repairs to Government Road	\$20k rehabilitation in 2025 (Bar River Bridge Asphalt, Bridge Bar River Road Weatherproof)	BRDG01	High	Capital	\$50,834	\$50,834										
110	Bridges	large cross culvert of Lake George Road	60 x 8 feet	BRDG04	Medium	Capital	\$300,000					\$300,000						
111	Bridges	Bar River Road Bridge	0.2 km East of Fords Road/Lapish Road. Three span laminated lumber.	BRDG06	Low	Capital	\$0							\$1,000,000				Shared asset with Macdonald Meredith and Aberdeen Additional. MMA does OSIM. 2024 OSIM indicated rehabilitation or replacement in 6-10 year period.



APPENDIX C – ASSET INVENTORIES



Roads

										74.65		\$26,137,500		1.38		36					
ASSET ID	Section No.	ASSET NAME	FROM	TO	Surface Type	Traffic Rating	Service Life (H = 20) yr resurface cycle, low to high	MMS Road Class	Cross Culverts per Section	LENGTH (KM)	Unit Cost (\$/km)	REPLACEMENT COST	Year of Construction or Major Rehabilitation	Updated Condition (1 = very poor)	AGE (YEARS)	Performance Score (Dec 31, 2024)	Performance Category (Dec 31, 2024)	Performance Rationale	ATC	DET	
R001	105	Lakeview Dr	Bar River Rd West	Lake George Rd West	L.C.B.	0.49	Low	6.00	5.00	1.80	\$350,000	\$630,000	1987	5	38	0.80	Good	Based on Condition Rating	0.13	0.025	
R002	115	Riverside Rd	700m W of Lakeview Dr	300m East of Lakeview Rd	L.C.B.	0.49	Low	6.00	4.00	1.00	\$350,000	\$350,000	1973	2	52	-1.00	Poor	SST planned for 2028	0.09	0.025	
R003	125	Lake Shore Dr	Calabogie Rd	End	L.C.B.	0.49	Low	6.00	3.00	0.80	\$350,000	\$280,000	1980	2	45	0.20	Fair	Based on Condition Rating	0.14	0.025	
R004	185	Lakeview Dr	Pumpkin Point Rd West	Res's Rd West	L.C.B.	0.49	Low	6.00	5.00	1.60	\$350,000	\$560,000	2000	4	25	0.75	Good	Based on Condition Rating	0.09	0.025	
R005	190	Porchuk Rd	Pumpkin Point Rd West	Res's Rd West	L.C.B.	0.49	Low	4.00	6.00	1.60	\$350,000	\$560,000	1960	5	65	0.75	Good	Based on Condition Rating	0.09	0.025	
R006	225	Macdonald Dr	Neeshb Rd West	End	L.C.B.	0.49	Low	4.00	6.00	1.70	\$350,000	\$595,000	1997	4	28	0.65	Good	Based on Condition Rating	0.08	0.025	
R007	240	Pine Island Rd	Pine Island Rd	400m North	L.C.B.	0.49	Low	4.00	2.00	0.95	\$350,000	\$350,000	1980	2	45	0.20	Fair	Based on Condition Rating	0.14	0.025	
R008	295	Bar River Rd East	1.2km E of Highway 17	Cemetery Rd	L.C.B.	0.49	High	5.00	6.00	2.20	\$350,000	\$770,000	1985	3	40	-1.00	Poor	SST Planned for 2025	0.09	0.020	
R009	310	Cemetery Rd	Bar River Rd East	South End	L.C.B.	0.49	Low	6.00	4.00	1.30	\$350,000	\$455,000	1975	2	50	-1.00	Poor	SST Planned for 2029	0.14	0.025	
R010	320	Cloudy Lake Rd	500m South of McCarell Lake Rd	End	L.C.B.	0.49	Low	4.00	5.00	0.40	\$350,000	\$210,000	1980	3	45	0.30	Fair	Based on Condition Rating	0.09	0.025	
R011	340	Lake George Rd East	Lapish Rd	End	L.C.B.	0.49	Low	4.00	6.00	1.60	\$350,000	\$560,000	1985	2	40	0.10	Fair	Based on Condition Rating	0.08	0.025	
R012	345	Ibester	350m North of Lake George Rd East	Lake George Rd East	L.C.B.	0.49	Low	6.00	2.00	0.35	\$350,000	\$172,500	1975	1	50	0.05	Fair	Based on Condition Rating	0.11	0.025	
R013	370	Pumpkin Point Rd East	Government Rd	East End	L.C.B.	0.49	Low	6.00	4.00	1.70	\$350,000	\$245,000	1975	1	50	0.10	Fair	Based on Condition Rating	0.11	0.025	
R014	380	Res's Rd East	Government Rd	West end	L.C.B.	0.49	Low	6.00	0.00	-0.20	\$350,000	\$70,000	1974	5	51	0.70	Good	Based on Condition Rating	0.14	0.025	
R015	390	Res's Rd East	Government Rd	MacLennan Rd	L.C.B.	0.49	Low	4.00	6.00	1.50	\$350,000	\$525,000	1998	4	27	0.55	Good	Based on Condition Rating	0.13	0.025	
R016	400	MacLennan Rd	Res's Rd East	Rydall Mill Rd	L.C.B.	0.49	Low	6.00	6.00	1.60	\$350,000	\$560,000	1970	5	55	0.65	Good	Based on Condition Rating	0.11	0.025	
R017	410	Rydall Mill Rd	Government Rd	MacLennan Rd	L.C.B.	0.49	Low	4.00	3.00	1.60	\$350,000	\$560,000	2000	4	25	0.50	Fair	Based on Condition Rating	0.08	0.025	
R018	100	Bar River Rd West	Highway 17	End	L.C.B.	0.49	Low	4.00	1.00	1.60	\$350,000	\$560,000	1995	4	30	0.65	Good	Based on Condition Rating	0.13	0.025	
R019	110	Lake George Rd West	Highway 17	Lakeview Dr	L.C.B.	0.49	Low	6.00	8.00	1.50	\$350,000	\$525,000	1985	3	40	0.45	Fair	Based on Condition Rating	0.13	0.025	
R020	120	Lakeview Dr	Lake George Rd West	Calabogie Rd	L.C.B.	0.49	High	6.00	2.00	1.30	\$350,000	\$455,000	1997	4	28	0.50	Fair	Based on Condition Rating	0.11	0.020	
R021	125	Calabogie Rd	Highway 17	250m W of Highway 17	L.C.B.	0.49	Low	4.00	0.00	-0.25	\$350,000	\$87,500	2010	5	15	0.70	Good	Based on Condition Rating	0.14	0.025	
R022	130	Calabogie Rd	250m W of Highway 17	Lakeview Dr	L.C.B.	0.49	Low	4.00	2.00	1.30	\$350,000	\$455,000	1999	4	26	0.60	Good	Based on Condition Rating	0.11	0.025	
R023	131	Calabogie Rd	End	Lakeview Dr	L.C.B.	0.49	Low	4.00	0.00	-1.00	\$350,000	\$350,000	1989	3	36	-1.00	Poor	SST Planned for 2025	0.13	0.025	
R024	140	Lakeview Dr	Calabogie Rd	Pumpkin Point Rd West	L.C.B.	0.49	High	4.00	8.00	1.60	\$350,000	\$560,000	1981	3	44	0.40	Fair	Based on Condition Rating	0.08	0.050	
R025	145	Pumpkin Point Rd West	Highway 17	Lakeview Dr	L.C.B.	0.49	High	5.00	1.00	1.60	\$350,000	\$560,000	1982	3	43	-1.00	Poor	SST Planned for 2029	0.11	0.050	
R026	150	Pumpkin Point Rd West	Lakeview Dr	Porchuk Rd	L.C.B.	0.49	High	5.00	5.00	1.60	\$350,000	\$560,000	2000	4	25	-1.00	Poor	SST Planned for 2029	0.14	0.050	
R027	155	Pumpkin Point Rd West	Porchuk Rd	Point Dr	L.C.B.	0.49	High	5.00	4.00	1.30	\$350,000	\$455,000	1990	3	35	0.30	Fair	Based on Condition Rating	0.14	0.050	
R028	160	Point Dr	North End	South End	L.C.B.	0.49	Low	4.00	0.00	-0.60	\$350,000	\$210,000	1970	2	55	0.15	Fair	Based on Condition Rating	0.09	0.025	
R029	165	Laurel Dr	Pumpkin Point Rd West	End	L.C.B.	0.49	Low	6.00	0.00	-0.75	\$350,000	\$262,500	1992	3	33	0.35	Fair	Based on Condition Rating	0.08	0.025	
R030	170	Oakwood Dr	Laurel Dr	End	L.C.B.	0.49	Low	6.00	1.00	0.15	\$350,000	\$52,500	1995	3	30	0.45	Fair	Based on Condition Rating	0.14	0.025	
R031	175	Muglewood Dr	Laurel Dr	End	L.C.B.	0.49	Low	6.00	1.00	0.15	\$350,000	\$52,500	1994	3	31	0.40	Fair	Based on Condition Rating	0.14	0.025	
R032	180	Parwood Dr	Laurel Dr	End	L.C.B.	0.49	Low	6.00	2.00	0.30	\$350,000	\$105,000	1987	3	38	0.30	Fair	Based on Condition Rating	0.09	0.025	
R033	195	Res's Rd West	Lakeview Dr	Lakeview Dr	L.C.B.	0.49	Low	4.00	4.00	1.60	\$350,000	\$560,000	1999	4	26	0.65	Good	Based on Condition Rating	0.13	0.025	
R034	200	Res's Rd West	Lakeview Dr	Porchuk Rd	L.C.B.	0.49	Low	4.00	3.00	1.60	\$350,000	\$560,000	1986	3	39	0.35	Fair	Based on Condition Rating	0.09	0.025	
R035	205	Res's Rd West	Porchuk Rd	Both Point Dr	L.C.B.	0.49	Low	4.00	0.00	0.90	\$350,000	\$315,000	1991	3	34	0.30	Fair	Based on Condition Rating	0.11	0.025	
R036	210	Res's Rd West	Both Point Rd	End	L.C.B.	0.49	Low	4.00	6.00	0.90	\$350,000	\$315,000	1993	4	32	0.60	Good	Based on Condition Rating	0.09	0.025	
R037	215	Neeshb Rd West	Highway 17	900m E of Hwy 17	L.C.B.	0.49	High	5.00	1.00	0.90	\$350,000	\$315,000	1992	3	33	-1.00	Poor	SST Planned for 2025	0.11	0.050	
R038	221	Neeshb Rd West	900m East of Hwy 17	Macdonald Dr	L.C.B.	0.49	High	5.00	2.00	0.60	\$350,000	\$210,000	1993	3	32	-1.00	Poor	SST Planned for 2025	0.11	0.050	
R039	223	Neeshb Rd West	Macdonald Dr	Finn's Bay Rd North	L.C.B.	0.49	High	5.00	1.00	0.80	\$350,000	\$280,000	1997	4	28	-1.00	Poor	SST planned for 2028	0.13	0.050	
R040	230	Finn's Bay Rd North	Neeshb Rd West	End	L.C.B.	0.49	High	6.00	11.00	3.90	\$350,000	\$1,165,000	1997	4	28	0.65	Good	Based on Condition Rating	0.13	0.050	
R041	245	Pine Island Rd	Town Line Rd West	Pine Island Causeway	L.C.B.	0.49	Low	4.00	3.00	0.90	\$350,000	\$315,000	1996	4	29	0.55	Good	Based on Condition Rating	0.14	0.025	
R042	260	Town Line Rd West	Highway 17	Pine Island Rd	L.C.B.	0.49	Low	4.00	1.00	0.20	\$350,000	\$70,000	1998	4	27	0.50	Fair	Based on Condition Rating	0.11	0.025	
R043	265	Town Line Rd West	Pine Island Rd	Brown's Island	L.C.B.	0.49	Low	4.00	1.00	0.45	\$350,000	\$157,500	1993	4	32	0.65	Good	Based on Condition Rating	0.08	0.025	
R044	270	Town Line Rd West	Brown's Island Rd	End	L.C.B.	0.49	Low	6.00	0.00	0.20	\$350,000	\$70,000	1990	3	35	0.45	Fair	Based on Condition Rating	0.09	0.025	
R045	275	Bar River Rd East	Highway 17	150m E of Highway 17	L.C.B.	0.49	High	4.00	0.00	-0.15	\$350,000	\$52,500	2009	5	16	0.65	Good	Based on Condition Rating	0.11	0.050	
R046	280	Bar River Rd East	150m E of Highway 17	1.4km E of Highway 17	L.C.B.	0.49	High	4.00	1.00	1.25	\$350,000	\$437,500	1972	2	53	0.20	Fair	Based on Condition Rating	0.09	0.050	
R047	285	Bar River Rd East	1.4km E of Highway 17	CPR Tracks	L.C.B.	0.49	High	5.00	5.00	1.50	\$350,000	\$525,000	1973	5	52	0.65	Good	Based on Condition Rating	0.14	0.050	
R048	290	Bar River Rd East	CPR Tracks	1.2km East of CPR tracks	L.C.B.	0.49	High	6.00	4.00	1.20	\$350,000	\$420,000	1991	3	34	-1.00	Poor	SST Planned for 2025	0.13	0.050	
R049	300	Government Rd	Bar River Rd East	Lake George Rd East	L.C.B.	0.49	High	5.00	4.00	1.60	\$350,000	\$560,000	1993	3	32	0.35	Fair	Based on Condition Rating	0.09	0.050	
R050	305	Lapish Rd	Bar River Rd East	600m South	L.C.B.	0.49	Low	4.00	3.00	0.60	\$350,000	\$210,000	1999	4	26	-1.00	Poor	SST Planned for 2026	0.11	0.025	
R051	310	Lapish Rd	600m South of Bar River Rd East	Lake George Rd East	L.C.B.	0.49	Low	6.00	2.00	0.90	\$350,000	\$315,000	1998	4	27	-1.00	Poor	SST Planned for 2026	0.09	0.025	
R052	315	Lake George Rd East	Highway 17	450m West of Government Rd	L.C.B.	0.49	Low	6.00	1.00	1.10	\$350,000	\$385,000	1977	2	48	0.15	Fair	Based on Condition Rating	0.14	0.025	
R053	320	Lake George Rd East	450m West of Government Rd	Government Rd	L.C.B.	0.49	Low	6.00	2.00	0.45	\$350,000	\$157,500	1997	3	28	0.30	Fair	Based on Condition Rating	0.09	0.025	
R054	335	Lake George Rd East	Government Rd	Lapish Rd	L.C.B.	0.49	Low	4.00	2.00	1.60	\$350,000	\$560,000	1965	3	60	-1.00	Poor	DST planned in 2026	0.11	0.025	
R055	350	Government Rd	Lake George Rd East	650m South of Lake George Rd East	L.C.B.	0.49	High	5.00	0.00	-0.65	\$350,000	\$227,500	1996	4	29	0.35	Fair	Based on Condition Rating	0.13	0.050	
R056	355	Government Rd	Government Rd	End	L.C.B.	0.49	Low	1.00	0.70	0.70	\$350,000	\$245,000	1997	4	28	0.65	Good	Based on Condition Rating	0.11	0.025	
R057	360	Government Rd	650m South of Lake George Rd East	Riley Rd	L.C.B.	0.49	High	5.00	0.00	0.95	\$350,000	\$332,500	1992	3	33	0.20	Fair	Based on Condition Rating	0.14	0.050	

Buildings and Parks

Asset ID	Building #	Location	Building Name	Building System	Year of Construction or Major Refurbishment	Age	Replacement Value	Performance Score (Dec 31, 2024)	Performance Category (Dec 31, 2024)	Performance Rationale	Average Treatment Cost (% of Replacement Value)	Annual Deterioration
B001	1	Laird Township Hall	Laird Township Hall	Substructure	1955	70	\$50,000	0.35	Fair		0.16	0.03
B002	1	Laird Township Hall	Laird Township Hall	Shell	2009	16	\$300,000	-1	Poor	New Roof in 2029 for \$50k	0.15	0.07
B003	1	Laird Township Hall	Laird Township Hall	Interiors	2007	18	\$150,000	-1	Poor	refurbish acoustic tiles, paint, outside vent, new counters	0.19	0.05
B004	1	Laird Township Hall	Laird Township Hall	Services	1955	70	\$200,000	0.35	Fair	Septic Tank done in 1999 for \$11k	0.17	0.05
B005	1	Laird Township Hall	Laird Township Hall	Equipment and Furnishings	1955	70	\$50,000	0.35	Fair		0.16	0.05
B006	1	Laird Township Hall	Laird Township Hall	Site	2014	11	\$50,000	0.8	Good	Ramp added in 2014 for \$40k	0.23	0.05
B007	2	Township Office	Township Office	Substructure	2003	22	\$20,000	0.65	Good	\$16k worth of work done in 2021 and 2022 - for front doc	0.17	0.03
B008	2	Township Office	Township Office	Shell	2003	22	\$100,000	0.65	Good		0.17	0.07
B009	2	Township Office	Township Office	Interiors	2003	22	\$150,000	-1	Poor	Painting planned for 2026, carpets planning in 2027, acc	0.16	0.05
B010	2	Township Office	Township Office	Services	2003	22	\$100,000	0.65	Good	\$16k worth of work done in 2021 and 2022 - need to con	0.19	0.05
B011	2	Township Office	Township Office	Equipment and Furnishings	2003	22	\$50,000	-1	Poor	New copier and computers planned in 2025	0.23	0.05
B012	2	Township Office	Township Office	Site	2003	22	\$30,000	0.35	Fair		0.15	0.05
B013	3	Bar River CC	Bar River Hall	Substructure	2023	2	\$250,000	0.98	Good	New foundation in 2023 for \$221k	0.19	0.03
B014	3	Bar River CC	Bar River Hall	Shell	1994	31	\$275,000	0.65	Good	Building work done in 1994 for \$58k	0.19	0.07
B015	3	Bar River CC	Bar River Hall	Interiors	1994	31	\$175,000	-1	Poor	New washroom and fire system upgrades, upgrade exist	0.23	0.05
B016	3	Bar River CC	Bar River Hall	Services	1955	70	\$175,000	0.35	Fair	Septic tank in 1999 for \$12k	0.16	0.05
B017	3	Bar River CC	Bar River Hall	Equipment and Furnishings	1955	70	\$50,000	-1	Poor	New stage flooring, lighting and sounds planned for 2028	0.15	0.05
B018	3	Bar River CC	Bar River Hall	Site	1955	70	\$25,000	-1	Poor	New playground plnnd for 2025. exterior paving planne	0.17	0.05
B019	4	Bar River CC	Rink Storage Building	All	1994	31	\$110,000	-1	Poor	sound system and other upgrades planned for 2028. Trc	0.23	0.05
B020	5	Bar River CC	Rink	All	2021	4	\$200,000	0.9	Good	Constructed in 2021 for \$134k	0.15	0.05
B021	6	Garage	Salt Shed	All	1995	30	\$110,000	-1	Poor	remove wing walls at doorway in 2025, new lean-to and s	0.17	0.05
B022	7	Garage	Main garage	Substructure	1982	43	\$50,000	0.35	Fair		0.16	0.03
B023	7	Garage	Main garage	Shell	1982	43	\$200,000	-1	Poor	Windowns in 2027	0.16	0.07
B024	7	Garage	Main garage	Interiors	1982	43	\$150,000	0.3	Fair		0.15	0.05
B025	7	Garage	Main garage	Services	1982	43	\$200,000	-1	Poor	6 small proejcts in 2025, 2 in 2027	0.23	0.05
B026	7	Garage	Main garage	Equipment and Furnishings	1982	43	\$50,000	0.35	Fair		0.17	0.05
B027	7	Garage	Main garage	Site	1982	43	\$50,000	-1	Poor	wite asphalt and yard light in 2027	0.19	0.05
B028	8	Garage	Ancillary Garage	All	1985	40	\$85,000	-1	Poor	5 small proejct refurbishment inr 2028/2029	0.19	0.05
B029	9	Landfill	Landfill Building	All	2011	14	\$140,000	0.65	Good		0.16	0.05
B030	10	Fairgrounds	1 Gazebo (kitchen & bar)	All	2023	2	\$195,000	-1	Poor	Accessible Washroom 2025. Refurbished in 2023 for \$1	0.23	0.05
B031	11	Fairgrounds	2 Entrance gate	All	1985	40	\$5,000	0.35	Fair		0.15	0.05
B032	12	Fairgrounds	3 Washrooms	All	1985	40	\$38,000	0.35	Fair		0.17	0.05
B033	13	Fairgrounds	4 Food Booth (blue, known as Milk Bo	All	1985	40	\$8,000	0.35	Fair		0.19	0.05
B034	14	Fairgrounds	5 Storage (caretaker shop)	All	1985	40	\$115,000	0.35	Fair		0.16	0.05
B035	15	Fairgrounds	6 Washrooms (Laird International Race	All	2023	2	\$36,000	0.95	Good	Refurbished in 2023 for \$17k	0.23	0.05
B036	16	Fairgrounds	7 Barn 1	All	1985	40	\$120,000	0.35	Fair		0.15	0.05
B037	17	Fairgrounds	8 Barn 2	All	1985	40	\$120,000	-1	Poor	repairs on barns in 2025-2027	0.17	0.05
B038	18	Fairgrounds	9 Barn 3	All	1985	40	\$240,000	0.35	Fair		0.19	0.05
B039	19	Fairgrounds	10 Food Booth (white)	All	1985	40	\$9,500	0.35	Fair		0.16	0.05
B040	20	Fairgrounds	11 Food Booth (green)	All	1985	40	\$9,500	0.35	Fair		0.23	0.05
B041	21	Fairgrounds	12 Food Booth (white) stores AED	All	1985	40	\$18,000	0.35	Fair		0.15	0.07
B042	22	Fairgrounds	13 Laird Fair Office	All	1985	40	\$8,000	0.35	Fair		0.17	0.05
B043	23	Fairgrounds	14 Food Booth (green)	All	1985	40	\$36,000	0.25	Fair		0.19	0.05
B044	24	Fairgrounds	15 Announcers Booth	All	1985	40	\$5,000	0.25	Fair		0.16	0.05
B045	25	Fairgrounds	16 Registration Booth	All	1985	40	\$5,000	0.35	Fair		0.23	0.05
B046	26	Fairgrounds	17 Horse Arena	All	1985	40	\$50,000	-1	Poor	drainage improvements and gazebo sink in 2025, paintir	0.15	0.05
B047	27	Fairgrounds	Site	All	2023	2	\$50,000	0.95	Good	\$40,311 upgrades already done in 2024.	0.17	0.05
B048	28	Finns Bay Wharf	Site	All	2016	9	\$100,000	-1	Poor	second outhouse, lifering + brushing, gravel in 205, New	0.19	0.05
B049	29	Knox Church	Knox Church	All	1900	125	\$100,000	-1	Poor	move to fairground, foundaiton in 2026 and move in 202	0.17	0.05
B050	30	Cemetery	Site	All	1900	125	\$100,000	-1	Poor	survey and Phase 3 in 2025, Phase 4 imb 2026, Phase 5 in	0.19	0.05
B051	31	Pumpkin Point	Playground	All	2009	16	\$50,000	-1	Poor	Playground upgrade in 2027	0.16	0.05
B052	31	Pumpkin Point	Site	All	1900	125	\$100,000	-1	Poor	bear-proof barbage can in 2025, brushing, new dock, pai	0.23	0.05
B053	31	Pumpkin Point	New Sports Equipment	All	2026	-1	\$1,000	-1	Poor	new swings, soccer nets, teather ball planned in 2026	0.23	0.05
B054	32	Fairgrounds	18 Museum	All	2025	0	\$200,000	-1	Poor	museum refurb planned for 2025/2026	0.15	0.05

Bridges and Culverts

17 \$7,400,000.00

ASSET ID	Asset Name	LOCATION	Year of Construction or Major Refurbishment	AGE (YEARS)	REPLACEMENT COST	Performance Score (Dec 31, 2024)	Performance Category (Dec 31, 2024)	Performance Rationale	ATC	DET
BRDG01	Government Road Bridge	650 m south of bar river road	2015	10	\$1,800,000	0.7	Good	\$50,834 of work in 2025	0.10	0.05
BRDG02	Lapish Bridge	Lapish road - 0.04 km S of Bar River Road	2018	7	\$1,300,000	0.8	Good	Only recommendation in 2024 OSIM is routine maintenance	0.20	0.05
BRDG03	Lakeview Road Bridge	Lakeview road - 0.02 km N of Lake George West	2022	3	\$2,000,000	0.9	Good	Only recommendation in 2024 OSIM is routine maintenance	0.15	0.05
BRDG04	Lake George Road Culvert	Lake George Road - 0.8 km east of Highway 17	1960	65	\$300,000	-1	Poor	Planned for 2028	1.00	0.03
BRDG05	Government Road Culvert	Government Road - 0.90 m north of Neebish Road	2023	2	\$1,000,000	1	Good	Requires guide rails	1.00	0.03
BRDG06	Bar River Road Bridge	Bar river road - 0.2 km E of Fords Road/Lapish Road	1970	55	\$1,000,000	0.25	Fair	2024 OSIM indicated rehabilitaiton or replacement in 6-10 year period.	1.00	0.03

Fleet and Equipment

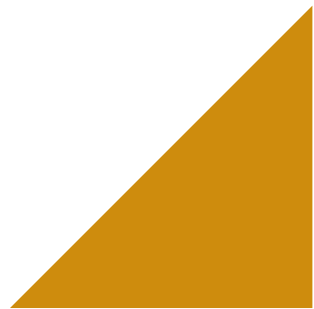
16

\$1,531,511

ASSET ID	ASSET Name	Service Group	YEAR OF PURCHASE	AGE (YEARS)	REPLACEMENT COST	Performance Score (Dec 31, 2024)	Performance Category (Dec 31, 2024)	Performance Rationale	ATC	DET
F01	1988 Steamer (Thompson)	Roads	1988	37	\$20,000	0.25	Fair		1.00	0.05
F02	1996 Sweeper	Roads	1996	29	\$40,000	-1.00	Poor	Broken, requires repair	1.00	0.05
F03	Calcium Spreader	Roads	2012	13	\$20,000	0.45	Fair	Bought with Echo Bay, they own it but Laird doesn't use it	1.00	0.05
F04	2017 140M AWD Motor Grader	Roads	2017	8	\$400,000	0.75	Good		1.00	0.05
F05	Plow Truck	Roads	2023	2	\$250,000	1.00	Good		1.00	0.05
F06	Case CX225SR Excavator	Waste Disposal Services	2009	16	\$250,000	0.35	Fair		1.00	0.05
F07	2020 Ford F150	Roads	2020	5	\$60,000	0.75	Good		1.00	0.10
F08	Zamboni	Recreation	2000	25	\$60,000	-1.00	Poor	overhaul planned for 2026	1.00	0.10
F09	2021 Cab Backhoe	Roads	2021	4	\$200,000	0.85	Good		1.00	0.05
F10	Monitoring Well	landfill	2023	2	\$10,000	0.95	Good	Installed in 2023	0.20	0.05
F11	Limb Saw	Parks	2021	4	\$5,000	0.8	Good		1.00	0.05
F12	Trailer	Parks	2021	4	\$10,000	0.85	Good		1.00	0.05
F13	Mower	Parks	2010	15	\$15,000	0.85	Good		1.00	0.05
F14	Wheeled Excavator	Roads	2025	0	\$182,449	1.00	Good	New in 2025	1.00	0.05
F15	Patching Bucket	Roads	2025	0	\$8,062	1.00	Good	New in 2025	1.00	0.05
F16	New Equipment	Roads	2025	0	\$1,000	-1.00	Poor	\$90k mower arm in 2026, \$80k tractor in 2027, \$20k front plow in 2027, \$30k float in 2028, \$45k patching system in 2029	1.00	0.10



APPENDIX D – PLANNED PROGRAM



Asset Class	Asset ID	name	Treatment Description	Forecast Cost (\$)	Forecast Year
Bridges	BRDG04	Lake George Road Culvert	Reconstruction	300,000.00	2028
Bridges	BRDG06	Bar River Road Bridge	Reconstruction	1,000,000.00	2034
Bridges	BRDG01	Government Road Bridge	Maintenance	180,000.00	2038
Bridges	BRDG02	Lapish Bridge	Maintenance	260,000.00	2039
Bridges	BRDG03	Lakeview Road Bridge	Maintenance	300,000.00	2043

Asset						Treatment	Forecast	Forecast
Class	Asset ID	Sement ID	Road	From	To	Description	Cost (\$)	Year
Roads	R008	295	Bar River Rd East	1.2 km E of Highway 17	Cemetery Rd	Maintenance	30,000.00	2025
Roads	R023	131	Calabogie Rd	Lakeview Rd	End	Maintenance	29,232.00	2025
Roads	R037	220	Neebish Rd West	Highway 17	900m E of Hwy 17	Maintenance	26,771.00	2025
Roads	R038	221	Neebish Rd West	900m East of Hwy 17	Macdonald Dr	Maintenance	20,000.00	2025
Roads	R048	290	Bar River Rd East	CPR Tracks	1.2km East of CPR tracks	Maintenance	22,618.00	2025
Roads	R054	335	Lake George Rd East	Government Rd	Lapish Rd	Maintenance	36,600.00	2025
Roads	R050	305	Lapish Rd	Bar River Rd East	600m South	Maintenance	20,000.00	2026
Roads	R051	310	Lapish Rd	600m South of Bar River Rd East	Lake George Rd East	Maintenance	22,000.00	2026
Roads	R054	335	Lake George Rd East	Government Rd	Lapish Rd	Maintenance	113,600.00	2026
Roads	R063	395	Government Rd	Reid's Rd East	Rydall Mill Rd	Maintenance	45,000.00	2026
Roads	R065	415	Government Rd	Rydall Mill Rd	Neebish Rd East	Maintenance	50,000.00	2026
Roads	R066	420	Neebish Rd East	Highway 17	600m East	Maintenance	20,000.00	2026
Roads	R067	425	Neebish Rd East	600m East of Highway 17	Government Rd	Maintenance	28,000.00	2026
Roads	R068	430	Government Rd	Neebish Rd East	Town Line Rd East	Maintenance	10,000.00	2026
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2026
Roads	R058	362	Government Rd	Riley Rd	400m S of Riley Rd	Maintenance	20,000.00	2027
Roads	R059	363	Government Rd	400m South of Riley Rd	Pumpkin Point Rd East	Maintenance	34,000.00	2027
Roads	R060	365	Pumpkin Point Rd East	Highway 17	Government Rd	Maintenance	48,000.00	2027
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2027
Roads	R002	115	Riverside Rd	700m W of Lakeview Dr	300m East of Lakeview Rd	Maintenance	60,000.00	2028
Roads	R039	223	Neebish Rd West	Macdonald Dr	Finns Bay Rd North	Maintenance	48,000.00	2028
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2028
Roads	R009	315	Cemetery Rd	Bar River East	South End	Maintenance	60,000.00	2029
Roads	R025	145	Pumpkin Point Rd West	Highway 17	Lakeview Dr	Maintenance	45,000.00	2029
Roads	R026	150	Pumpkin Point Rd West	Lakeview Dr	Porchuk Rd	Maintenance	51,000.00	2029
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2029
Roads	R011	340	Lake George Rd East	Lapish Rd	Isbester Dr	Maintenance	75,444.02	2030
Roads	R012	345	Isbester	350m North of Lake George Rd East	Lake George Rd East	Maintenance	22,165.37	2030
Roads	R013	370	Pumpkin Point Rd East	Government Rd	East End	Maintenance	44,330.73	2030
Roads	R046	280	Bar River Rd East	150m E of Highway 17	1.4km E of Highway 17	Maintenance	62,500.00	2030
Roads	R057	360	Government Rd	650m South of Lake George Rd East	Riley Rd	Maintenance	76,314.44	2030
Roads	R062	385	Reid's Rd East	Government Rd	Government Rd	Maintenance	10,950.84	2030
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2031
Roads	R027	155	Pumpkin Point Rd West	Porchuk Rd	Point Dr	Maintenance	104,430.29	2032
Roads	R028	160	Point Dr	North End	South End	Maintenance	32,852.53	2032
Roads	R052	325	Lake George Rd East	Highway 17	450m West of Government Rd	Maintenance	88,364.09	2032
Roads	R049	300	Government Rd	Bar River Rd East	Lake George Rd East	Maintenance	87,606.76	2033
Roads	R055	350	Government Rd	Lake George Rd East	650m South of Lake George Rd East	Maintenance	48,022.85	2033
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2033
Roads	R003	135	Lake shore Dr	Calabogie Rd	End	Maintenance	64,264.80	2034
Roads	R007	240	Hillstrom	Pine Island Rd	400m North	Maintenance	26,759.55	2034
Roads	R024	140	Lakeview Dr	Calabogie Rd	Pumpkin Point Rd West	Maintenance	75,444.02	2034
Roads	R061	375	Government Rd	Pumpkin Point Rd East	Reid's Rd East	Maintenance	118,210.08	2035
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2035
Roads	R020	120	Lakeview Dr	Lake George Rd West	Calabogie Rd	Maintenance	86,968.55	2036

Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2037
Roads	R010	320	Cloudy Lake Rd	500m South of McCarrel Lake Rd	End	Maintenance	37,997.77	2038
Roads	R032	180	Pinewood Dr	Laurel Dr	End	Maintenance	16,426.27	2038
Roads	R035	205	Reid's Rd West	Porchuk Rd	Birth Point Dr	Maintenance	56,996.66	2038
Roads	R053	330	Lake George Rd East	450m West of Government Rd	Government Rd	Maintenance	22,500.00	2038
Roads	R040	230	Finns Bay Rd North	Neebish Rd West	End	Maintenance	288,137.07	2039
Roads	R045	275	Bar River Rd East	Highway 17	150m E of Highway 17	Maintenance	10,034.83	2039
Roads	R029	165	Laurel Dr	Pumpkin Point Rd West	End	Maintenance	35,364.39	2040
Roads	R034	200	Reid's Rd West	Lakeview Dr	Porchuk Rd	Maintenance	87,606.76	2040
Roads	R047	285	Bar River Rd East	1.4km E of Highway 17	CPR Tracks	Maintenance	120,496.49	2040
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2040
Roads	R031	175	Maplewood Dr	Laurel Dr	End	Maintenance	12,049.65	2041
Roads	R064	405	Rydall Mill Rd	Highway 17	Government Rd	Maintenance	93,658.43	2041
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2042
Roads	R019	110	Lake George Rd West	Highway 17	Lakeview Dr	Maintenance	110,821.95	2043
Roads	R030	170	Oakwood Dr	Laurel Dr	End	Maintenance	12,049.65	2043
Roads	R044	270	Town Line Rd West	Brown's Island Rd	End	Maintenance	10,950.84	2043
Roads	R069	435	Town Line Rd East	Government Rd	Highway 17	Maintenance	89,589.78	2043
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2044
Roads	R017	410	Rydall Mill Rd	Government Rd	MacLennan Rd	Maintenance	75,444.02	2045
Roads	R042	260	Town Line Rd West	Highway 17	Pine Island Rd	Maintenance	12,665.92	2045
Roads	R008	295	Bar River Rd East	1.2 km E of Highway 17	Cemetery Rd	Maintenance	110,000.00	2046
Roads	R037	220	Neebish Rd West	Highway 17	900m E of Hwy 17	Maintenance	56,996.66	2046
Roads	R038	221	Neebish Rd West	900m East of Hwy 17	Macdonald Dr	Maintenance	40,139.33	2046
Roads	R048	290	Bar River Rd East	CPR Tracks	1.2km East of CPR tracks	Maintenance	88,657.56	2046
Roads	R015	390	Reid's Rd East	Government Rd	MacLennan Rd	Maintenance	110,821.95	2047
Roads	R063	395	Government Rd	Reid's Rd East	Rydall Mill Rd	Maintenance	75,444.02	2047
Roads	R065	415	Government Rd	Rydall Mill Rd	Neebish Rd East	Maintenance	80,000.00	2047
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2047
Roads	R041	245	Pine Island Rd	Town Line Rd West	Pine Island Causeway	Maintenance	72,297.89	2048
Roads	R058	362	Government Rd	Riley Rd	400m S of Riley Rd	Maintenance	21,901.69	2048
Roads	R059	363	Government Rd	400m South of Riley Rd	Pumpkin Point Rd East	Maintenance	82,131.34	2048
Roads	R022	130	Calabogie Rd	250m W of Highway 17	Lakeview Rd	Maintenance	82,328.51	2049
Roads	R036	215	Birch Point Rd	Reid's Rd West	End	Maintenance	45,000.00	2049
Roads	R039	223	Neebish Rd West	Macdonald Dr	Finns Bay Rd North	Maintenance	59,105.04	2049
Roads	R070	GRAVEL	GRAVEL	GRAVEL	GRAVEL	Reconstruction	10,000.00	2049
Roads	R025	145	Pumpkin Point Rd West	Highway 17	Lakeview Dr	Maintenance	101,327.39	2050
Roads	R026	150	Pumpkin Point Rd West	Lakeview Dr	Porchuk Rd	Maintenance	128,529.59	2050

Asset Class	Asset ID	Building #	Location	Treatment Description	Forecast Cost (\$)	Forecast Year
Buildings and Parks	B011	2	Township Office	Maintenance	10,000.00	2025
Buildings and Parks	B018	3	Bar River CC	Rehabilitation	15,000.00	2025
Buildings and Parks	B025	7	Garage	Maintenance	18,000.00	2025
Buildings and Parks	B030	10	Fairgrounds	Maintenance	30,000.00	2025
Buildings and Parks	B037	17	Fairgrounds	Maintenance	5,000.00	2025
Buildings and Parks	B047	27	Fairgrounds	Reconstruction	40,311.00	2025
Buildings and Parks	B048	28	Finns Bay Wharf	Maintenance	4,000.00	2025
Buildings and Parks	B050	30	Cemetery	Maintenance	10,000.00	2025
Buildings and Parks	B054	32	Fairgrounds	Maintenance	15,000.00	2025
Buildings and Parks	B003	1	Laird Township Hall	Maintenance	30,000.00	2026
Buildings and Parks	B015	3	Bar River CC	Maintenance	30,000.00	2026
Buildings and Parks	B037	17	Fairgrounds	Maintenance	5,000.00	2026
Buildings and Parks	B046	26	Fairgrounds	Maintenance	10,000.00	2026
Buildings and Parks	B049	29	Knox Church	Maintenance	10,000.00	2026
Buildings and Parks	B050	30	Cemetery	Maintenance	15,000.00	2026
Buildings and Parks	B052	31	Pumpkin Point	Maintenance	10,000.00	2026
Buildings and Parks	B053	31	Pumpkin Point	Reconstruction	10,000.00	2026
Buildings and Parks	B054	32	Fairgrounds	Maintenance	45,000.00	2026
Buildings and Parks	B003	1	Laird Township Hall	Maintenance	20,000.00	2027
Buildings and Parks	B009	2	Township Office	Maintenance	15,000.00	2027
Buildings and Parks	B018	3	Bar River CC	Reconstruction	30,000.00	2027
Buildings and Parks	B021	6	Garage	Rehabilitation	50,000.00	2027
Buildings and Parks	B023	7	Garage	Maintenance	20,000.00	2027
Buildings and Parks	B025	7	Garage	Maintenance	25,000.00	2027
Buildings and Parks	B027	7	Garage	Rehabilitation	20,000.00	2027
Buildings and Parks	B037	17	Fairgrounds	Maintenance	5,000.00	2027
Buildings and Parks	B048	28	Finns Bay Wharf	Maintenance	20,000.00	2027
Buildings and Parks	B049	29	Knox Church	Rehabilitation	50,000.00	2027
Buildings and Parks	B050	30	Cemetery	Maintenance	15,000.00	2027
Buildings and Parks	B051	31	Pumpkin Point	Reconstruction	40,000.00	2027
Buildings and Parks	B003	1	Laird Township Hall	Maintenance	10,000.00	2028
Buildings and Parks	B009	2	Township Office	Maintenance	20,000.00	2028
Buildings and Parks	B017	3	Bar River CC	Rehabilitation	20,000.00	2028
Buildings and Parks	B019	4	Bar River CC	Maintenance	15,000.00	2028
Buildings and Parks	B028	8	Garage	Maintenance	5,000.00	2028
Buildings and Parks	B048	28	Finns Bay Wharf	Rehabilitation	50,000.00	2028
Buildings and Parks	B054	32	Fairgrounds	Maintenance	2,000.00	2028

Buildings and Parks	B002	1	Laird Township Hall	Maintenance	50,000.00	2029
Buildings and Parks	B009	2	Township Office	Maintenance	15,000.00	2029
Buildings and Parks	B017	3	Bar River CC	Rehabilitation	20,000.00	2029
Buildings and Parks	B028	8	Garage	Maintenance	25,000.00	2029
Buildings and Parks	B048	28	Finns Bay Wharf	Reconstruction	100,000.00	2029
Buildings and Parks	B043	23	Fairgrounds	Maintenance	6,840.00	2030
Buildings and Parks	B044	24	Fairgrounds	Maintenance	800.00	2030
Buildings and Parks	B024	7	Garage	Maintenance	22,500.00	2031
Buildings and Parks	B033	13	Fairgrounds	Maintenance	1,520.00	2031
Buildings and Parks	B041	21	Fairgrounds	Maintenance	2,700.00	2031
Buildings and Parks	B004	1	Laird Township Hall	Maintenance	34,000.00	2032
Buildings and Parks	B016	3	Bar River CC	Maintenance	28,000.00	2032
Buildings and Parks	B040	20	Fairgrounds	Maintenance	2,185.00	2032
Buildings and Parks	B042	22	Fairgrounds	Maintenance	1,360.00	2032
Buildings and Parks	B005	1	Laird Township Hall	Maintenance	8,000.00	2033
Buildings and Parks	B012	2	Township Office	Maintenance	4,500.00	2033
Buildings and Parks	B026	7	Garage	Maintenance	8,500.00	2033
Buildings and Parks	B031	11	Fairgrounds	Maintenance	750.00	2033
Buildings and Parks	B032	12	Fairgrounds	Maintenance	6,460.00	2033
Buildings and Parks	B034	14	Fairgrounds	Maintenance	18,400.00	2033
Buildings and Parks	B036	16	Fairgrounds	Maintenance	18,000.00	2033
Buildings and Parks	B038	18	Fairgrounds	Maintenance	45,600.00	2033
Buildings and Parks	B039	19	Fairgrounds	Maintenance	1,520.00	2033
Buildings and Parks	B045	25	Fairgrounds	Maintenance	1,150.00	2033
Buildings and Parks	B008	2	Township Office	Maintenance	17,000.00	2035
Buildings and Parks	B014	3	Bar River CC	Maintenance	52,250.00	2035
Buildings and Parks	B010	2	Township Office	Maintenance	19,000.00	2038
Buildings and Parks	B029	9	Landfill	Maintenance	22,400.00	2038
Buildings and Parks	B001	1	Laird Township Hall	Maintenance	8,000.00	2039
Buildings and Parks	B022	7	Garage	Maintenance	8,000.00	2039
Buildings and Parks	B047	27	Fairgrounds	Maintenance	8,500.00	2041

Buildings and Parks	B006	1	Laird Township Hall	Maintenance	11,500.00	2042
Buildings and Parks	B053	31	Pumpkin Point	Maintenance	230.00	2042
Buildings and Parks	B018	3	Bar River CC	Maintenance	4,250.00	2043
Buildings and Parks	B023	7	Garage	Maintenance	32,000.00	2043
Buildings and Parks	B050	30	Cemetery	Maintenance	19,000.00	2043
Buildings and Parks	B020	5	Bar River CC	Maintenance	30,000.00	2044
Buildings and Parks	B035	15	Fairgrounds	Maintenance	8,280.00	2044
Buildings and Parks	B002	1	Laird Township Hall	Maintenance	45,000.00	2045
Buildings and Parks	B009	2	Township Office	Maintenance	24,000.00	2045
Buildings and Parks	B015	3	Bar River CC	Maintenance	40,250.00	2046
Buildings and Parks	B030	10	Fairgrounds	Maintenance	44,850.00	2046
Buildings and Parks	B044	24	Fairgrounds	Maintenance	800.00	2046
Buildings and Parks	B011	2	Township Office	Maintenance	11,500.00	2047
Buildings and Parks	B033	13	Fairgrounds	Maintenance	1,520.00	2047
Buildings and Parks	B041	21	Fairgrounds	Maintenance	2,700.00	2047
Buildings and Parks	B046	26	Fairgrounds	Maintenance	7,500.00	2047
Buildings and Parks	B052	31	Pumpkin Point	Maintenance	23,000.00	2047
Buildings and Parks	B003	1	Laird Township Hall	Maintenance	28,500.00	2048
Buildings and Parks	B021	6	Garage	Maintenance	18,700.00	2048
Buildings and Parks	B025	7	Garage	Maintenance	46,000.00	2048
Buildings and Parks	B037	17	Fairgrounds	Maintenance	20,400.00	2048
Buildings and Parks	B019	4	Bar River CC	Maintenance	25,300.00	2049
Buildings and Parks	B027	7	Garage	Maintenance	9,500.00	2049
Buildings and Parks	B049	29	Knox Church	Maintenance	17,000.00	2049
Buildings and Parks	B051	31	Pumpkin Point	Maintenance	8,000.00	2049
Buildings and Parks	B054	32	Fairgrounds	Maintenance	30,000.00	2049
Buildings and Parks	B028	8	Garage	Maintenance	16,150.00	2050
Buildings and Parks	B048	28	Finns Bay Wharf	Maintenance	19,000.00	2050

Asset Class	Asset ID	Description	Location	Treatment Description	Forecast Cost (\$)	Forecast Year
Fleet and Equipment	F04	2017 140M AWD Motor Grader	Roads	Maintenance	2,000.00	2025
Fleet and Equipment	F14	Wheeled Excavator	Roads	Reconstruction	182,449.00	2025
Fleet and Equipment	F15	Patching Bucket	Roads	Reconstruction	8,062.00	2025
Fleet and Equipment	F08	Zamboni	Recreation	Maintenance	5,000.00	2026
Fleet and Equipment	F16	New Equipment	Roads	Reconstruction	90,000.00	2026
Fleet and Equipment	F16	New Equipment	Roads	Reconstruction	100,000.00	2027
Fleet and Equipment	F16	New Equipment	Roads	Reconstruction	30,000.00	2028
Fleet and Equipment	F16	New Equipment	Roads	Reconstruction	45,000.00	2029
Fleet and Equipment	F02	1996 Sweeper	Roads	Reconstruction	40,000.00	2030
Fleet and Equipment	F01	1988 Steamer (Thompson)	Roads	Reconstruction	20,000.00	2031
Fleet and Equipment	F06	Case CX225SR Excavator	Waste Disposal Services	Reconstruction	250,000.00	2033
Fleet and Equipment	F07	2020 Ford F150	Roads	Reconstruction	60,000.00	2033
Fleet and Equipment	F03	Calcium Spreader	Roads	Reconstruction	20,000.00	2035
Fleet and Equipment	F08	Zamboni	Recreation	Reconstruction	60,000.00	2038
Fleet and Equipment	F11	Limb Saw	Parks	Reconstruction	5,000.00	2041
Fleet and Equipment	F16	New Equipment	Roads	Reconstruction	1,000.00	2041
Fleet and Equipment	F09	2021 Cab Backhoe	Roads	Reconstruction	200,000.00	2042
Fleet and Equipment	F12	Trailer	Parks	Reconstruction	10,000.00	2042
Fleet and Equipment	F13	Mower	Parks	Reconstruction	15,000.00	2042
Fleet and Equipment	F10	Monitoring Well	landfill	Maintenance	2,000.00	2044
Fleet and Equipment	F05	Plow Truck	Roads	Reconstruction	250,000.00	2045
Fleet and Equipment	F07	2020 Ford F150	Roads	Reconstruction	60,000.00	2045
Fleet and Equipment	F04	2017 140M AWD Motor Grader	Roads	Reconstruction	400,000.00	2046
Fleet and Equipment	F15	Patching Bucket	Roads	Reconstruction	8,062.00	2046

Fleet and Equipment	F08	Zamboni	Recreation	Reconstruction	60,000.00	2050
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